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Melco International Development Limited

(Incorporated in Hong Kong with limited liability)

Website: www.melco-group.com

(Stock Code: 200)

ANNUAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2024

The board of directors (the “Board”) of Melco International Development Limited (the “Company” or “Melco International”) herein announces the audited consolidated annual results of the Company and its subsidiaries (collectively the “Group”) for the year ended 31 December 2024 as follows:

FINANCIAL HIGHLIGHTS

1. Net revenues were HK\$36.17 billion for the year ended 31 December 2024, which represented an increase of HK\$6.64 billion or 22.5%, compared to HK\$29.53 billion for the year ended 31 December 2023. The increase in net revenues was primarily attributable to the continued recovery in inbound tourism to Macau in 2024 and the ramp up of operations following the opening of Studio City Phase 2 starting in April 2023 and City of Dreams Mediterranean in mid-2023 which led to improved performance in our casino and hospitality operations for the year ended 31 December 2024.
2. The Group generated Adjusted EBITDA of HK\$9.03 billion for the year ended 31 December 2024, compared to HK\$7.51 billion for the year ended 31 December 2023.
3. Loss attributable to owners of the Company was HK\$0.78 billion for the year ended 31 December 2024, compared to HK\$1.74 billion for the year ended 31 December 2023.
4. Basic loss per share attributable to owners of the Company was HK\$0.52 for the year ended 31 December 2024, compared to HK\$1.16 for the year ended 31 December 2023.
5. Net asset value per share attributable to owners of the Company was HK\$0.03 as of 31 December 2024, compared to HK\$0.4 as of 31 December 2023.
6. The Board does not recommend the payment of a final dividend for the year ended 31 December 2024.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2024

	<i>Notes</i>	2024 <i>HK\$'000</i>	2023 <i>HK\$'000</i>
NET REVENUES	4	36,172,972	29,531,635
OPERATING COSTS AND EXPENSES			
Gaming tax and license fees		(14,185,453)	(11,662,205)
Employee benefits expenses		(6,971,953)	(6,171,188)
Depreciation and amortisation		(4,478,398)	(4,445,793)
Other operating expenses, gains and losses, net	5	(7,890,212)	(6,537,329)
Total operating costs and expenses, net		<u>(33,526,016)</u>	<u>(28,816,515)</u>
OPERATING INCOME		2,646,956	715,120
NON-OPERATING INCOME/(EXPENSES)			
Interest income		138,753	214,560
Interest expense, net of amounts capitalised		(4,215,963)	(4,298,758)
Losses on modification or extinguishment of debts, net		(7,818)	(69,650)
Other financing costs		(61,181)	(37,981)
Foreign exchange (losses)/gains, net		(92,567)	51,182
Other (expenses)/income, net		(42,063)	36,846
Share of losses of a joint venture		(162)	(631)
Share of losses of associates		(1,131)	(6,446)
Total non-operating expenses, net		<u>(4,282,132)</u>	<u>(4,110,878)</u>
LOSS BEFORE INCOME TAX		(1,635,176)	(3,395,758)
Income tax expense	6	(48,561)	(98,363)
LOSS FOR THE YEAR		<u><u>(1,683,737)</u></u>	<u><u>(3,494,121)</u></u>

	2024	2023
Note	HK\$'000	HK\$'000
OTHER COMPREHENSIVE INCOME/(LOSS)		
<i>Other comprehensive income that may be reclassified to profit or loss in subsequent periods:</i>		
Exchange differences on translation of foreign operations	171,828	63,400
<i>Other comprehensive income/(loss) not to be reclassified to profit or loss in subsequent periods:</i>		
Other	<u>92</u>	<u>(6,111)</u>
OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF TAX	<u>171,920</u>	<u>57,289</u>
TOTAL COMPREHENSIVE LOSS FOR THE YEAR	<u><u>(1,511,817)</u></u>	<u><u>(3,436,832)</u></u>
Loss for the year attributable to:		
Owners of the Company	(784,603)	(1,743,932)
Non-controlling interests	<u>(899,134)</u>	<u>(1,750,189)</u>
	<u><u>(1,683,737)</u></u>	<u><u>(3,494,121)</u></u>
Total comprehensive loss for the year attributable to:		
Owners of the Company	(744,438)	(1,721,808)
Non-controlling interests	<u>(767,379)</u>	<u>(1,715,024)</u>
	<u><u>(1,511,817)</u></u>	<u><u>(3,436,832)</u></u>
LOSS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY	8	
Basic and diluted	<u><u>HK\$(0.52)</u></u>	<u><u>HK\$(1.16)</u></u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2024

	<i>Notes</i>	2024	2023
		<i>HK\$'000</i>	<i>HK\$'000</i>
NON-CURRENT ASSETS			
Property, plant and equipment		41,978,077	44,989,049
Right-of-use assets		5,073,287	5,079,373
Intangible assets	9	19,053,015	19,357,150
Goodwill		5,299,451	5,299,451
Investment in a joint venture		53,046	161,860
Investments in associates		–	18,556
Prepayments, deposits and other receivables		1,035,366	801,381
Restricted cash		974,404	975,076
		<hr/>	<hr/>
Total non-current assets		73,466,646	76,681,896
CURRENT ASSETS			
Inventories		251,940	229,874
Trade receivables	10	1,119,583	715,857
Prepayments, deposits and other receivables		811,957	938,336
Tax recoverable		1,252	759
Restricted cash		68,972	79,249
Cash and bank balances		9,029,153	10,765,478
		<hr/>	<hr/>
Total current assets		11,282,857	12,729,553
CURRENT LIABILITIES			
Trade payables	11	192,485	91,807
Other payables, accruals and deposits received		8,250,163	7,982,093
Tax payable		295,829	220,739
Interest-bearing borrowings	12	9,483,349	1,000
Lease liabilities		424,737	430,475
		<hr/>	<hr/>
Total current liabilities		18,646,563	8,726,114
NET CURRENT (LIABILITIES)/ASSETS		(7,363,706)	4,003,439
		<hr/>	<hr/>
TOTAL ASSETS LESS CURRENT LIABILITIES		66,102,940	80,685,335
		<hr/>	<hr/>

	<i>Note</i>	2024 <i>HK\$'000</i>	2023 <i>HK\$'000</i>
NON-CURRENT LIABILITIES			
Other payables, accruals and deposits received		2,458,289	2,527,612
Interest-bearing borrowings	12	51,204,349	63,556,455
Lease liabilities		1,999,531	1,885,781
Deferred tax liabilities		2,234,250	2,342,280
		<hr/>	<hr/>
Total non-current liabilities		57,896,419	70,312,128
		<hr/>	<hr/>
Net assets		8,206,521	10,373,207
		<hr/> <hr/>	<hr/> <hr/>
EQUITY			
Share capital		5,701,853	5,701,853
Deficit		(5,655,923)	(5,036,855)
		<hr/>	<hr/>
Equity attributable to owners of the Company		45,930	664,998
Non-controlling interests		8,160,591	9,708,209
		<hr/>	<hr/>
Total equity		8,206,521	10,373,207
		<hr/> <hr/>	<hr/> <hr/>

NOTES

1. ORGANISATION AND BUSINESS

(a) Corporate and group information

Melco International Development Limited (the “Company”) is a public company with limited liability incorporated in the Hong Kong Special Administrative Region of the People’s Republic of China (“Hong Kong”) as an investment holding company. The address of the registered office of the Company is 38th Floor, The Centrium, 60 Wyndham Street, Central, Hong Kong. The Company’s shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Hong Kong Stock Exchange”).

The Company together with its subsidiaries (collectively referred to as the “Group”) is a developer, owner and operator of integrated resort facilities in Asia and Europe. The Group operates its gaming business through Melco Resorts & Entertainment Limited (“Melco Resorts”), a majority-owned subsidiary of the Company and its American depositary shares (“ADSs”) are listed on the Nasdaq Global Select Market in the United States of America (the “U.S.”). In the Macau Special Administrative Region of the People’s Republic of China (“Macau”), Melco Resorts currently operates City of Dreams and Altira Macau, integrated resorts located in Cotai and Taipa, Macau, respectively, and Grand Dragon Casino, a casino located in Taipa, Macau. Melco Resorts’ business also includes the Mocha Clubs, which comprise the non-casino based operations of electronic gaming machines in Macau. Melco Resorts, through its subsidiaries, including Studio City International Holdings Limited, which is majority-owned by Melco Resorts and its ADSs are listed on the New York Stock Exchange in the U.S., also operates Studio City, a cinematically-themed integrated resort in Cotai, Macau. In the Philippines, a majority-owned subsidiary of Melco Resorts operates and manages City of Dreams Manila, an integrated resort in the Entertainment City complex in Manila. In Europe, Melco Resorts, through its majority-owned subsidiaries, operates City of Dreams Mediterranean, an integrated resort in Limassol, in the Republic of Cyprus (“Cyprus”) and licensed satellite casinos in Cyprus.

The principal activities of the Group are divided into two operating and reportable segments, namely (i) the Casino and Hospitality segment; and (ii) the Other segment. See note 3 for additional information about the Group’s segments.

(b) Recent developments related to business operations

City of Dreams Mediterranean continues to be impacted by the Israel-Hamas and Russia-Ukraine on-going military conflicts and restrictions on the ability to accept certain customers from Russia which have a negative impact on the Group's business, may materially and adversely affect the Group's business in Cyprus. The Group is currently unable to reasonably estimate the financial impact on its future results of operations, cash flows and financial position from these disruptions.

On 27 March 2024, the Sri Lanka government granted a casino license (the "Sri Lanka License") to Bluehaven Services (Private) Limited ("Bluehaven"), a wholly-owned subsidiary of Melco Resorts to operate a casino business (the "Sri Lanka Casino") for a term of 20 years effective from 1 April 2024 in an integrated resort under development at that time by Waterfront Properties (Private) Limited ("WPL"), a subsidiary of John Keells Holdings PLC, an independent third party, in Colombo, Sri Lanka.

On 10 July 2024, Bluehaven and WPL entered into a lease agreement (the "Sri Lanka Lease Agreement") for the purpose of operating the Sri Lanka Casino and such lease ends upon the expiry of the Sri Lanka License. The Sri Lanka Casino is currently under development by the Group and is expected to commence operations in the third quarter of 2025.

As at 31 December 2024, while the Group had net current liabilities of Hong Kong dollars ("HK\$") 7,363,706,000 (2023: net current assets of HK\$4,003,439,000), the Group had total cash and bank balances of HK\$9,029,153,000 and available unused borrowing capacity of HK\$17,162,551,000, subject to the satisfaction of certain conditions precedent. For the subsequent events of the Group after the year ended 31 December 2024, please refer to note 13 for details.

The Group believes it is able to support continuing operations and capital expenditures for at least 12 months after the reporting period end date of these consolidated financial statements. Accordingly, these consolidated financial statements are prepared on a going concern basis.

2.1 BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”). In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange and by the Hong Kong Companies Ordinance. The consolidated financial statements have been prepared under the historical cost convention and are presented in HK\$ except when otherwise indicated.

The financial information relating to the years ended 31 December 2024 and 2023 that are included in this announcement of annual results for 2024 does not constitute the Company’s statutory annual consolidated financial statements for those years but is derived from those consolidated financial statements. Further information relating to these statutory financial statements required to be disclosed in accordance with section 436 of the Hong Kong Companies Ordinance is set out below.

The Company delivered the consolidated financial statements for the year ended 31 December 2023 to the Registrar of Companies as required by section 662(3) of, and Part 3 of Schedule 6 to, the Hong Kong Companies Ordinance and will deliver the consolidated financial statements in its annual report for the year ended 31 December 2024 in due course.

The Company’s auditors have reported on the consolidated financial statements of the Group for both years. The auditor’s reports were unqualified, did not include a reference to any matters to which the auditors drew attention by way of emphasis without qualifying its report, and did not contain statements under sections 406(2), 407(2) or (3) of the Hong Kong Companies Ordinance.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

In the current year, the Group has applied the following amendments to HKFRSs issued by the HKICPA for the first time, which are mandatorily effective for the Group’s annual period beginning on 1 January 2024 for the preparation of the consolidated financial statements:

Amendments to HKFRS 16	<i>Lease Liability in a Sale and Leaseback</i>
Amendments to HKAS 7 and HKFRS 7	<i>Supplier Finance Arrangements</i>

The application of the amendments to HKFRSs in current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

2.3 ISSUED BUT NOT YET EFFECTIVE HKFRSs

The Group has not early applied any new and amendments to HKFRSs that have been issued but are not yet effective in the consolidated financial statements for the year ended 31 December 2024.

Except for the new and amendments to HKFRSs mentioned below, the directors of the Company anticipate that the application of all other amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

Amendments to HKFRS 9 Amendments to the Classification and Measurement of Financial Instruments

The amendments to HKFRS 9 *Amendments to the Classification and Measurement of Financial Instruments* clarify the recognition and derecognition for financial asset and financial liability and add an exception which permits an entity to deem a financial liability to be discharged before the settlement date if it is settled in cash using an electronic payment system if, and only if certain conditions are met. The amendments also provide guidance on the assessment of whether the contractual cash flows of a financial asset are consistent with a basic lending arrangement. The amendments specify that an entity should focus on what an entity is being compensated for rather than the compensation amount. Contractual cash flows are inconsistent with a basic lending arrangement if they are indexed to a variable that is not a basic lending risk or cost. The amendments state that, in some cases, a contingent feature may give rise to contractual cash flows that are consistent with a basic lending arrangement both before and after the change in contractual cash flows, but the nature of the contingent event itself does not relate directly to changes in basic lending risks and costs. Furthermore, the description of the term “non-recourse” is enhanced and the characteristics of “contractually linked instruments” are clarified in the amendments.

The amendments are effective for annual reporting periods beginning on or after 1 January 2026, with early application permitted. As a result of the clarification made by the amendments on the derecognition of financial assets and liabilities, the Group can only derecognise financial assets and financial liabilities settled via cheques on the date the cheques have been cleared in the bank account. The Group is in the process of assessing the detailed impact of the amendments to HKFRS 9 on the Group’s consolidated statements.

HKFRS 18 Presentation and Disclosure in Financial Statements

HKFRS 18 *Presentation and Disclosure in Financial Statements*, which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 *Presentation of Financial Statements*. This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors* and HKFRS 7 *Financial Instruments: Disclosures*. Minor amendments to HKAS 7 *Statement of Cash Flows* and HKAS 33 *Earnings per Share* are also made.

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. The application of the new standard is expected to affect the presentation of the statement of profit or loss and disclosures in the future financial statements. The Group is in the process of assessing the detailed impact of HKFRS 18 on the Group’s consolidated statements.

3. SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has two operating and reportable segments as follows:

- (a) the “Casino and Hospitality” segment, which comprises the operation of casinos and the provision of hospitality services and facilities through Melco Resorts; and
- (b) the “Other” segment comprises investments in a joint venture and associates and other.

Management monitors the results of the Group’s operating and reportable segments separately for the purpose of making decisions about resource allocations and performance assessments. Segment performance is evaluated based on Adjusted EBITDA, which is a non-HKFRS financial measure and the segment results of the Group, is the loss for the year before interest, income tax, depreciation and amortisation, share-based compensation expenses, pre-opening costs, development costs, property charges and other, payments to SM Investments Corporation, Belle Corporation (“Belle”) and PremiumLeisure and Amusement, Inc. (collectively referred to as the “Philippine Parties”), integrated resort and casino rent*, corporate expenses, share of losses of a joint venture, share of losses of associates and other non-operating income and expenses. This is the measure reported to the chief operating decision-maker for the purposes of resource allocations and performance assessments. Not all companies calculate Adjusted EBITDA in the same manner. As a result, Adjusted EBITDA as presented by the Group may not be directly comparable to other similarly titled measures presented by other companies.

Segment assets exclude other corporate unallocated assets which are managed on a group basis.

Segment liabilities exclude those borrowings, dividends payable, deferred tax liabilities and other corporate unallocated liabilities which are managed on a group basis.

Intersegment sales are transacted with reference to the selling prices used for sales made and services provided to third parties at the prevailing market prices.

* *Integrated resort and casino rent represents variable lease costs to Belle for City of Dreams Manila.*

Segment net revenues and results
For the year ended 31 December 2024

	Casino and Hospitality HK\$'000	Other HK\$'000	Total HK\$'000
Segment net revenues			
Sales to external customers (note 4)	36,172,972	–	36,172,972
Intersegment sales	13,291	–	13,291
	<u>36,186,263</u>	<u>–</u>	<u>36,186,263</u>
Elimination of intersegment sales	(13,291)	–	(13,291)
	<u>36,172,972</u>	<u>–</u>	<u>36,172,972</u>
Segment expenses			
Gaming tax and license fees ⁽¹⁾	(14,174,858)	–	
Employee benefits expenses ⁽²⁾	(6,536,422)	–	
Other operating expenses, gains and losses, net ⁽³⁾	(6,417,485)	(13,471)	
	<u>9,044,207</u>	<u>(13,471)</u>	<u>9,030,736</u>
Adjusted EBITDA			
Other operating costs and expenses			
Depreciation and amortisation			(4,478,398)
Share-based compensation expenses			(318,191)
Pre-opening costs			(138,154)
Development costs			(42,188)
Property charges and other			(1,027,199)
Payments to the Philippine Parties			(327,045)
Integrated resort and casino rent			(9,228)
Corporate expenses			(43,377)
			<u>2,646,956</u>
Operating income			<u>2,646,956</u>
Non-operating income/(expenses)			
Interest income			138,753
Interest expense, net of amounts capitalised			(4,215,963)
Losses on extinguishment of debts			(7,818)
Other financing costs			(61,181)
Foreign exchange losses, net			(92,567)
Other expenses, net			(42,063)
Share of losses of a joint venture			(162)
Share of losses of associates			(1,131)
			<u>(4,282,132)</u>
Total non-operating expenses, net			<u>(4,282,132)</u>
Loss before income tax			(1,635,176)
Income tax expense			(48,561)
LOSS FOR THE YEAR			<u><u>(1,683,737)</u></u>

For the year ended 31 December 2023

	Casino and Hospitality HK\$'000	Other HK\$'000	Total HK\$'000
Segment net revenues			
Sales to external customers (note 4)	29,531,635	–	29,531,635
Intersegment sales	<u>17,222</u>	<u>–</u>	<u>17,222</u>
	29,548,857	–	29,548,857
Elimination of intersegment sales	<u>(17,222)</u>	<u>–</u>	<u>(17,222)</u>
Total segment net revenues	29,531,635	–	<u><u>29,531,635</u></u>
Segment expenses			
Gaming tax and license fees ⁽¹⁾	(11,662,205)	–	
Employee benefits expenses ⁽²⁾	(5,547,950)	(363)	
Other operating expenses, gains and losses, net ⁽³⁾	<u>(4,809,496)</u>	<u>(6,508)</u>	
Adjusted EBITDA	<u><u>7,511,984</u></u>	<u><u>(6,871)</u></u>	7,505,113
Other operating costs and expenses			
Depreciation and amortisation			(4,445,793)
Share-based compensation expenses			(356,298)
Pre-opening costs			(327,948)
Development costs			(9,393)
Property charges and other			(1,271,794)
Payments to the Philippine Parties			(332,455)
Corporate expenses			<u>(46,312)</u>
Operating income			<u>715,120</u>
Non-operating income/(expenses)			
Interest income			214,560
Interest expense, net of amounts capitalised			(4,298,758)
Losses on modification or extinguishment of debts, net			(69,650)
Other financing costs			(37,981)
Foreign exchange gains, net			51,182
Other income, net			36,846
Share of losses of a joint venture			(631)
Share of losses of associates			<u>(6,446)</u>
Total non-operating expenses, net			<u>(4,110,878)</u>
Loss before income tax			(3,395,758)
Income tax expense			<u>(98,363)</u>
LOSS FOR THE YEAR			<u><u>(3,494,121)</u></u>

Notes:

Prior year comparatives have been represented to conform with the current year presentation. This did not have an impact to the segment net revenues and segment adjusted EBITDA disclosed previously in the prior year.

- (1) Gaming tax and license fees of HK\$10,595,000 (2023: nil) are included in pre-opening costs.
- (2) Employee benefits expenses of HK\$21,932,000 (2023: HK\$20,331,000) are included in the corporate expenses and HK\$413,599,000 (2023: HK\$602,544,000) are included in pre opening costs, property charges and other, share-based compensation expenses and development costs.
- (3) Other operating expenses, gains and losses, net of HK\$21,445,000 (2023: HK\$25,981,000) are included in corporate expenses and HK\$1,437,811,000 (2023: HK\$1,695,344,000) are included in pre-opening costs, development costs, property charges and other, payments to the Philippine Parties and integrated resort and casino rent.

As at 31 December 2024

	Casino and Hospitality HK\$'000	Other HK\$'000	Total HK\$'000
Segment assets	84,478,079	151,801	84,629,880
Corporate and other unallocated assets			119,623
Total assets			84,749,503
Segment liabilities	71,359,354	2,217	71,361,571
Corporate and other unallocated liabilities			5,181,411
Total liabilities			76,542,982

As at 31 December 2023

	Casino and Hospitality <i>HK\$'000</i>	Other <i>HK\$'000</i>	Total <i>HK\$'000</i>
Segment assets	<u>88,545,958</u>	<u>274,396</u>	88,820,354
Corporate and other unallocated assets			<u>591,095</u>
Total assets			<u>89,411,449</u>
Segment liabilities	<u>73,787,002</u>	<u>51,843</u>	73,838,845
Corporate and other unallocated liabilities			<u>5,199,397</u>
Total liabilities			<u>79,038,242</u>

Other segment information

	Casino and Hospitality <i>HK\$'000</i>	Other <i>HK\$'000</i>	Total <i>HK\$'000</i>
For the year ended 31 December 2024			
Capital expenditures	2,042,744	–	2,042,744
Impairment of non-current non-financial assets	949,652	–	949,652
Impairment of investment in a joint venture	–	104,171	104,171
Impairment of investments in associates	–	17,341	17,341
Share of losses of a joint venture	–	162	162
Share of losses of associates	–	1,131	1,131
	<u> </u>	<u> </u>	<u> </u>
As at 31 December 2024			
Investment in a joint venture	–	53,046	53,046
	<u> </u>	<u> </u>	<u> </u>

	Casino and Hospitality <i>HK\$'000</i>	Other <i>HK\$'000</i>	Total <i>HK\$'000</i>
For the year ended 31 December 2023			
Capital expenditures	1,984,670	–	1,984,670
Impairment of non-current non-financial assets	1,113,883	–	1,113,883
Impairment of investments in associates	–	19,637	19,637
Share of losses of a joint venture	–	631	631
Share of losses of associates	–	6,446	6,446
	<u> </u>	<u> </u>	<u> </u>
As at 31 December 2023			
Investment in a joint venture	–	161,860	161,860
Investments in associates	–	18,556	18,556
	<u> </u>	<u> </u>	<u> </u>

Geographical information

The Group's operations are mainly located in Macau, the Philippines, Cyprus, Singapore and Hong Kong. Information about the Group's net revenues is presented based on the locations of the operations of the relevant group entities. Information about the Group's non-current segment assets is presented based on the locations of the assets and for investments in a joint venture and associates, by location of their head offices.

Net revenues from external customers

	For the year ended 31 December	
	2024	2023
	<i>HK\$'000</i>	<i>HK\$'000</i>
Casino and Hospitality		
Macau	30,651,258	24,405,158
The Philippines	3,683,988	3,876,579
Cyprus	1,837,726	1,249,898
	<u> </u>	<u> </u>
Total	36,172,972	29,531,635
	<u> </u>	<u> </u>

Non-current segment assets

	As at 31 December	
	2024	2023
	<i>HK\$'000</i>	<i>HK\$'000</i>
Macau	65,675,996	69,662,303
Cyprus	4,720,298	5,347,000
The Philippines	869,969	1,081,819
Sri Lanka	645,217	–
Hong Kong	416,135	384,024
Other	56,619	183,022
	<u> </u>	<u> </u>
Total	72,384,234	76,658,168
	<u> </u>	<u> </u>

4. NET REVENUES

	For the year ended	
	31 December	
	2024	2023
	HK\$'000	HK\$'000
Casino revenues	29,432,330	24,090,362
Entertainment and resort facilities:		
Rooms	3,296,635	2,647,559
Food and beverage	2,230,663	1,635,027
Entertainment, retail and other	1,213,344	1,158,687
	<hr/>	<hr/>
Sales to external customers (note 3)	36,172,972	29,531,635
	<hr/> <hr/>	<hr/> <hr/>

For the year ended 31 December 2024, entertainment, retail and other include rental income of HK\$449,281,000 (2023: HK\$410,407,000).

For the year ended 31 December 2024, the revenue from contracts with customers was HK\$35,723,691,000 (2023: HK\$29,121,228,000).

5. OTHER OPERATING EXPENSES, GAINS AND LOSSES, NET

	For the year ended	
	31 December	
	2024	2023
	HK\$'000	HK\$'000
Advertising and promotions	1,704,277	1,150,997
Impairment of non-current non-financial assets (note)	949,652	1,113,883
Repairs and maintenance	863,069	701,837
Other gaming operations expenses	843,533	600,418
Costs of inventories	830,355	645,780
Utilities and fuel	670,779	626,809
Payments to the Philippine Parties	327,045	332,455
Operating supplies	249,302	138,137
Legal and professional fees	198,098	124,405
Insurance	169,088	173,159
Transportation expenses	135,141	173,338
Other taxes and licenses	128,744	104,326
Rental and other expenses	69,593	55,755
Auditor's remuneration		
– Audit services to the Company	1,334	2,615
– Audit services to subsidiaries	20,116	32,882
Allowances/(reversal of allowances) for credit losses, net	30,476	(23,200)
Loss on disposal of property, plant and equipment	12,640	3,448
Loss/(gain) on lease modifications	469	(5,539)
Gain on disposal of assets classified as held for sale, net	–	(34,752)
Other	686,501	620,576
	<hr/>	<hr/>
	7,890,212	6,537,329
	<hr/> <hr/>	<hr/> <hr/>

Note:

During the year ended 31 December 2024, the Group recognised impairments of non-current non-financial assets of Studio City, as a cash-generating unit (“CGU”) (“Studio City CGU”) of HK\$931,251,000 (“Studio City Impairment”) and Altira Macau, as a CGU (“Altira CGU”) of HK\$18,401,000 (“Altira Impairment”), respectively. Both Studio City CGU and Altira CGU are under the Casino and Hospitality segment.

Studio City Impairment

Studio City Impairment included impairment of property, plant and equipment, intangible assets and right-of-use assets of HK\$676,845,000, HK\$171,847,000 and HK\$82,559,000, respectively during the year ended 31 December 2024, and was due to the longer than expected ramp up of operations following the opening of Studio City Phase 2 starting in April 2023. The impairment amount was determined based on the estimated recoverable amounts of HK\$27,951,839,000 as at 31 December 2024 using a value-in-use calculation by discounting the forecasted cash flows of Studio City CGU at 10.0% on a pre-tax basis and reflected specific risks relating to the Studio City CGU.

Altira Impairment

Altira Impairment included impairment of certain property, plant and equipment of HK\$24,313,000 and net reversal of impairment of intangible assets of HK\$5,912,000 (representing an impairment of intangible assets of HK\$1,529,000 net with a reversal of impairment of HK\$7,441,000) during the year ended 31 December 2024 and was mainly due to performance of Altira CGU had not improved. The impairment amount was determined based on the estimated recoverable amount of HK\$43,781,000 of individual assets as at 31 December 2024 based on their fair value less costs of disposal estimated by cost approach based on certain key assumptions including asset useful lives of 2 years to 7 years which were considered as level 3 inputs under the fair value hierarchy. The impairment of intangible assets of HK\$7,441,000 was reversed as a result of certain gaming tables and electronic gaming machines transferred from the Altira CGU to other CGUs during the year ended 31 December 2024.

6. INCOME TAX EXPENSE

An analysis of the income tax expense for the year is as follows:

	For the year ended	
	31 December	
	2024	2023
	HK\$'000	HK\$'000
Current tax:		
Macau Complementary Tax	60,563	–
Payments in lieu of Macau Complementary Tax on dividends	54,709	44,165
Philippine withholding tax on dividends	42,971	20,041
Hong Kong Profits Tax	1,514	90,780
Philippine Corporate Income Tax	–	37
Income tax in other jurisdictions	245	523
	<hr/>	<hr/>
Sub-total	160,002	155,546
Under/(over) provision in prior years:		
Macau Complementary Tax	361	(3,991)
Payments in lieu of Macau Complementary Tax on dividends	(112)	(10,420)
Hong Kong Profits Tax	(8,059)	(3,531)
Philippine Corporate Income Tax	3,737	(1,737)
Income tax in other jurisdictions	(1,766)	391
	<hr/>	<hr/>
Sub-total	(5,839)	(19,288)
Deferred tax	(105,602)	(37,895)
	<hr/>	<hr/>
Total	48,561	98,363
	<hr/> <hr/>	<hr/> <hr/>

Pursuant to a Dispatch of the Chief Executive of Macau dated 29 January 2024, Melco Resorts (Macau) Limited (“MRM”), a subsidiary of the Company and a holder of a ten-year concession to operate games of fortune and chance in casinos in Macau (the “Concession”) from 1 January 2023 to 31 December 2032, continues to benefit from the Macau Complementary Tax exemption on profits generated from gaming operations, under the Concession for the period of five years from 2023 to 2027. MRM’s non-gaming profits are subject to the Macau Complementary Tax and its casino revenues remain subject to the Macau special gaming tax and other levies in accordance with the Concession. Studio City Entertainment Limited (“SCE”), a subsidiary of the Company, applied for an extension of the Macau Complementary Tax exemption on profits generated from income from MRM for 2022 under the previous gaming subconcession and for the period of 10 years from 2023 to 2032 under the Concession to the extent that such income is derived from Studio City gaming operations and has been subject to gaming tax. These applications are subject to the discretionary approval of the Macau government. The application for the Macau Complementary Tax exemption for 2023 to 2032 was confirmed to be rejected in September 2024. The dividend distributions of SCE from income tax exempted profits to its shareholders continue to be subject to the Macau Complementary Tax.

In February 2024, MRM entered into an agreement with the Macau government in relation to payments in lieu of Macau Complementary Tax which would otherwise be borne by the shareholders of MRM on dividend distributions from gaming profits for the period from 1 January 2023 to 31 December 2025 under the Concession. Such payments are required regardless of whether dividends are actually distributed or whether MRM has distributable profits in the relevant year. During the year ended 31 December 2024, an estimated amount of HK\$54,709,000 (2023: HK\$44,165,000) was provided for such arrangement.

Global Anti-Base Erosion Model Rules (“Pillar Two”) have been enacted or substantively enacted in certain jurisdictions where the Group operates. Pillar Two is effective for the Group’s financial year beginning on or after 1 January 2024. The Group is in scope of the enacted or substantively enacted legislation and has performed an assessment of the Group’s potential exposure to Pillar Two income taxes.

The assessment of the potential exposure to Pillar Two income taxes is based on the most recent tax filings, country-by-country reporting and financial statements for the constituent entities in the Group. Based on the assessment, the Pillar Two transitional safe harbour relief will apply or the effective tax rates are above 15% in 2024. Based on management’s best estimate, the Group does not have exposure to Pillar Two top-up taxes for the year ended 31 December 2024. No income tax expense has been provided in 2024 for the Group in relation to Pillar Two.

7. DIVIDENDS

The Board does not recommend the payment of any dividends for the years ended 31 December 2024 and 2023.

8. LOSS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

The calculation of the basic and diluted loss per share attributable to owners of the Company is based on the following data:

	For the year ended 31 December	
	2024	2023
	<i>HK\$’000</i>	<i>HK\$’000</i>
Loss for the year		
Loss attributable to owners of the Company for the purpose of basic and diluted loss per share	<u><u>(784,603)</u></u>	<u><u>(1,743,932)</u></u>
	For the year ended 31 December	
	2024	2023
	<i>’000</i>	<i>’000</i>
Number of shares		
Weighted average number of ordinary shares for the purpose of basic and diluted loss per share	<u><u>1,507,860</u></u>	<u><u>1,509,678</u></u>

The number of shares adopted in the calculation of the basic and diluted loss per share attributable to owners of the Company has been derived by excluding the shares of the Company held under trust arrangements for the Company’s share award schemes.

Diluted loss per share attributable to owners of the Company is calculated by adjusting the weighted average number of ordinary shares outstanding and assumed conversion of all dilutive potential ordinary shares, and the loss as adjusted to reflect the dilution effect of the share options and restricted shares issued by a subsidiary of the Company. For the years ended 31 December 2024 and 2023, no adjustment was made to the basic loss per share amount presented in respect of a dilution as the impact of the outstanding share options and unvested restricted shares/awarded shares had an anti-dilutive effect on the basic loss per share attributable to owners of the Company amount presented.

9. INTANGIBLE ASSETS

As disclosed in note 1(b), on 27 March 2024, the Sri Lanka government granted the Sri Lanka License to Bluehaven to operate the Sri Lanka Casino for a term of 20 years effective from 1 April 2024 in an integrated resort under development at that time by WPL in Colombo, Sri Lanka. Upon signing of the Sri Lanka Lease Agreement on 10 July 2024, the Group recognised an intangible asset of Sri Lankan Rupees 5,000,000,000 (equivalent to approximately HK\$129,880,000), representing the casino license fee for the Sri Lanka License which will be amortised on a straight-line basis upon the commencement date of the operation of the Sri Lanka Casino to the date of the expiry of the Sri Lanka License.

10. TRADE RECEIVABLES

An aging analysis of trade receivables as at the end of the reporting period, based on the due dates, is as follows:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Current	339,455	319,950
Past due:		
Within 1 month	508,621	92,705
More than 1 month but within 3 months	111,873	75,523
More than 3 months but within 6 months	28,847	64,952
More than 6 months	1,112,464	1,315,768
	2,101,260	1,868,898
Allowances for credit losses	(981,677)	(1,153,041)
	1,119,583	715,857

11. TRADE PAYABLES

An aging analysis of trade payables as at the end of the reporting period, based on the invoice dates, is as follows:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Within 1 month	135,596	58,397
More than 1 month but within 3 months	39,399	20,441
More than 3 months but within 6 months	4,981	1,441
More than 6 months	12,509	11,528
	192,485	91,807

12. INTEREST-BEARING BORROWINGS

	<i>Notes</i>	As at 31 December	
		2024	2023
		<i>HK\$'000</i>	<i>HK\$'000</i>
Unsecured notes	a	51,655,302	47,496,913
Secured bank loans	b	5,108,391	5,135,975
Secured notes	c	2,695,005	2,702,567
Unsecured bank loans	d	1,229,000	8,222,000
		60,687,698	63,557,455
Non-current portion		(51,204,349)	(63,556,455)
Current portion		9,483,349	1,000
Analysed into borrowings repayable:			
Bank loans:			
Within one year or on demand		–	1,000
In the second year		5,114,036	8,222,000
In the third to fifth years, inclusive		1,230,000	5,145,831
		6,344,036	13,368,831
Less: deferred financing costs and adjustments on modification of debts, net		(6,645)	(10,856)
		6,337,391	13,357,975
Senior notes:			
Within one year or on demand		9,484,054	–
In the second year		3,881,747	10,913,039
In the third to fifth years, inclusive		35,323,893	21,872,951
After five years		5,822,620	17,576,478
		54,512,314	50,362,468
Less: deferred financing costs and original issue premiums, net		(162,007)	(162,988)
		54,350,307	50,199,480

The interest rate exposure of the Group's interest-bearing borrowings is as follows:

	As at 31 December	
	2024	2023
	<i>HK\$'000</i>	<i>HK\$'000</i>
Fixed-rate borrowings	54,350,307	50,199,479
Variable-rate borrowings	6,337,391	13,357,976
	<u>60,687,698</u>	<u>63,557,455</u>

The carrying amounts of the Group's interest-bearing borrowings are denominated in the following currencies:

	As at 31 December	
	2024	2023
	<i>HK\$'000</i>	<i>HK\$'000</i>
US\$	59,456,698	55,333,455
HK\$	1,231,000	8,224,000
	<u>60,687,698</u>	<u>63,557,455</u>

During the year ended 31 December 2024, the Group obtained new interest-bearing borrowings of HK\$6,651,509,000 (2023: HK\$9,811,171,000) and repaid interest-bearing borrowings of HK\$9,144,543,000 (2023: HK\$18,633,784,000).

Notes:

- (a) As at 31 December 2024, the unsecured notes bear interest rates ranging from 4.875% to 7.625% (2023: 4.875% to 6.50%) per annum and are repayable at maturities from 2025 to 2032 (2023: from 2025 to 2029). The unsecured notes are denominated in US\$. Certain unsecured notes are guaranteed by certain subsidiaries of the Company.

The 2025 Senior Notes (as defined below) and an aggregate principal amount of US\$1,000,000,000 (equivalent to approximately HK\$7,763,493,000) 4.875% unsecured senior notes due 2025 are due within next 12 months after the year ended 31 December 2024, the net carrying amount of HK\$1,718,594,000 and HK\$7,764,755,000, respectively, are classified as current liabilities as at 31 December 2024.

On 9 November 2023, the Group initiated a cash tender offer (the “2023 Tender Offer”) which expired on 8 December 2023, subject to the terms and conditions, to purchase for up to an aggregate principal amount of US\$75,000,000 (equivalent to approximately HK\$585,279,000) of US\$500,000,000 (equivalent to approximately HK\$3,901,861,000) in an aggregate principal amount of 6.000% senior notes due 2025 (the “2025 Senior Notes”) and was subsequently amended to increase to US\$100,000,000 (equivalent to approximately HK\$780,372,000) (the maximum tender amount). The Group purchased an aggregate principal amount of US\$100,000,000 (equivalent to approximately HK\$780,372,000) of the 2025 Senior Notes that were validly tendered (and not validly withdrawn) pursuant to the 2023 Tender Offer, as amended, and settled the transaction on 28 November 2023. On 8 April 2024, the Group initiated a cash tender offer (the “2024 Tender Offer”) which expired on 6 May 2024, subject to the terms and conditions, to purchase for up to an aggregate principal amount of US\$100,000,000 (equivalent to approximately HK\$782,601,000) of the outstanding 2025 Senior Notes and was subsequently amended to increase to US\$100,029,000 (equivalent to approximately HK\$782,828,000) (the maximum tender amount). The Group purchased an aggregate principal amount of US\$100,029,000 (equivalent to approximately HK\$782,828,000) of the 2025 Senior Notes that were validly tendered (and not validly withdrawn) pursuant to the 2024 Tender Offer, as amended, and settled the transaction on 24 April 2024. Other than the 2023 Tender Offer and the 2024 Tender Offer, the Group repurchased an aggregate principal amount of US\$75,349,000 (equivalent to approximately HK\$586,715,000) and US\$3,000,000 (equivalent to approximately HK\$23,482,000) of the 2025 Senior Notes during the years ended 31 December 2024 and 2023, respectively. The 2024 Tender Offer and repurchases of the 2025 Senior Notes during the year ended 31 December 2024 included certain amounts purchased from related parties (2023: nil). In connection with the 2023 Tender Offer and the 2024 Tender Offer and the repurchases of the 2025 Senior Notes, the Group recorded an aggregate loss on extinguishment of debt of HK\$7,818,000 and gain on extinguishment of debt of HK\$12,572,000 during the years ended 31 December 2024 and 2023, respectively. As at 31 December 2024, the outstanding principal amount of the 2025 Senior Notes was US\$221,622,000 (equivalent to approximately HK\$1,720,561,000) (2023: US\$397,000,000 (equivalent to approximately HK\$3,101,272,000)).

On 17 April 2024, the Group issued an aggregate principal amount of US\$750,000,000 (equivalent to approximately HK\$5,869,509,000) 7.625% unsecured senior notes due 2032 at an issue price of 100% of the principal amount (the “2032 Senior Notes”). The net proceeds from the offering of the 2032 Senior Notes were used to partially repay the principal amount outstanding under the 2020 Credit Facilities (as defined at note (d) below).

Certain indentures governing the respective unsecured notes contain certain covenants, subject to certain exceptions and conditions, that limit the ability of the issuer and its restricted subsidiaries to, among other things: (i) incur or guarantee additional indebtedness; (ii) make specified restricted payments; (iii) issue or sell capital stock; (iv) sell assets; (v) create liens; (vi) enter into agreements that restrict the ability of the restricted subsidiaries of relevant borrowing groups to pay dividends, transfer assets or make intercompany loans; (vii) enter into transactions with affiliates; and (viii) effect a consolidation or merger. The respective indentures governing the unsecured notes also contain conditions and provide for customary events of default for such financings as well as early redemption options available to the issuer during certain time periods and redemption options available to the senior notes holders in certain events.

- (b) As at 31 December 2024, the outstanding secured bank loans are denominated in US\$ or HK\$. Borrowings denominated in US\$ bear interest at the term Secured Overnight Financing Rate (“SOFR”) plus an applicable credit adjustment spread, if any, ranging from 0.06% to 0.20% (2023: 0.06%) per annum and a margin ranging from 1.95% to 2.55% (2023: 2.35%) per annum; and borrowings denominated in HK\$ bear interest at the Hong Kong Interbank Offered Rate (“HIBOR”) plus an applicable margin ranging from 1.00% to 2.55% (2023: 1.00% to 4.00%) per annum. The secured bank loans consisted of term loan facilities and revolving credit facilities. As at 31 December 2024, the term loan facilities were repayable at maturity within the period from 2026 to 2029 (2023: from 2024 to 2028) and the revolving credit facilities are repayable on the last day of an agreed upon interest period or rolled over subject to compliance with certain covenants and satisfaction of conditions precedent. The secured bank loans are guaranteed by certain subsidiaries of the Company and one of the secured bank loans is also guaranteed by the Company.

On 24 April 2023, the Group obtained confirmation from the facility and security agents that certain provisions contained in an US\$1.0 billion 5-year secured credit facility agreement (the “2021 Credit Facilities”) were waived and amended. Such waiver and amendment allowed the Group to repay an outstanding principal amount of US\$165,120,000 (equivalent to approximately HK\$1,296,147,000) along with accrued interest under the term loan facility of the 2021 Credit Facilities on 26 April 2023. As a result of such prepayment, the Group recorded losses on modification of debts of HK\$82,222,000 during the year ended 31 December 2023.

On 6 June 2024, the maturity date and the applicability of the waiver obtained in April 2020 on various undertakings and covenants of a secured credit facility of HK\$2,000,000 was extended from 24 June 2024 to 24 June 2026.

On 29 November 2024, the Group entered into a senior secured revolving credit facility agreement with a syndicate of banks (the “2024 Revolving Facility”) for HK\$1,945,000,000 with a term of five years and an option to increase the commitments in an amount not exceeding US\$100,000,000 (equivalent to approximately HK\$778,198,000), subject to satisfaction of conditions precedent. The 2024 Revolving Facility is available up to the date that is one month prior to 29 November 2029, the maturity date. As at 31 December 2024, the outstanding principal amount of the 2024 Revolving Facility was nil. Borrowings under the 2024 Revolving Facility can be denominated in US\$ which bear interest at term SOFR or HK\$ which bear interest at HIBOR, in both case plus an applicable margin ranging from 1.95% to 2.55% per annum as adjusted in accordance with the leverage ratio. The Group may select an interest period for borrowings under the 2024 Revolving Facility ranging from one to six months or any other agreed period.

On 29 November 2024, the Group amended and restated a secured credit facility in aggregate amount of HK\$234,000,000, which consists of a HK\$233,000,000 revolving credit facility and a HK\$1,000,000 term loan facility. The maturity of the facility is extended from 15 January 2028 to 29 August 2029. Borrowings denominated in US\$, if any, bear interest at term SOFR plus an applicable credit adjustment spread ranging from 0.06% to 0.20% per annum and a margin of 2.25% per annum; and borrowings denominated in HK\$, including the outstanding principal amount denominated in HK\$ bear interest at HIBOR plus an applicable margin of 2.25% per annum, which was amended from HIBOR plus an applicable margin of 4.00% per annum. As at 31 December 2024, the outstanding principal amount of the term loan facility was HK\$1,000,000.

Certain agreements governing the secured bank loans, as the case may be, contain covenants, subject to certain exceptions and conditions, that limit the ability of respective borrowing groups to, among other things: (i) incur or guarantee additional indebtedness and issue certain preferred stock; (ii) make specified restricted payments and investments; (iii) prepay or redeem subordinated debt or equity; (iv) issue or sell capital stock; (v) transfer, lease or sell assets; (vi) create or incur certain liens; (vii) impair the security interests in the collateral; (viii) enter into agreements that restrict the ability of the restricted subsidiaries of relevant borrowing groups to pay dividends, transfer assets or make intercompany loans; (ix) change the nature of the business of the relevant group; (x) enter into transactions with affiliates; and (xi) effect a consolidation or merger. The agreements governing the secured bank loans also contain conditions and events of default customary for such financings. Certain secured bank loans also contain financial covenants including leverage ratios, gearing ratios, interest cover ratio and minimum net assets requirements with respective applicable test dates of each year until maturity.

- (c) On 16 February 2022, the Group issued US\$350,000,000 (equivalent to approximately HK\$2,733,499,000) in an aggregate principal amount of 7.00% senior secured notes due 2027 at an issue price of 100% of the principal amount (the “2027 Senior Notes”). Certain subsidiaries of the Company and other future restricted subsidiaries as defined in the 2027 Senior Notes are guarantors to guarantee the indebtedness under the 2027 Senior Notes.

The indenture governing the secured notes contains certain covenants that, subject to certain exceptions and conditions, limit the ability of the issuer, one of the subsidiary as parent guarantor and restricted subsidiaries to, among other things: (i) incur or guarantee additional indebtedness and issue certain preferred stock; (ii) make specified restricted payments and investments; (iii) prepay or redeem subordinated debt or equity; (iv) issue or sell capital stock; (v) transfer, lease or sell assets; (vi) create or incur certain liens; (vii) impair the security interests in the collateral; (viii) enter into agreements that restrict the restricted subsidiaries' ability to pay dividends, transfer assets or make intercompany loans; (ix) change the nature of the business of the relevant group; (x) enter into transactions with affiliates; and (xi) effect a consolidation or merger. The indenture governing the secured notes also contains conditions and provides for customary events of default for such financings as well as early redemption options available to the issuer during certain time periods and redemption options available to the secured notes holders in certain events.

- (d) On 29 April 2020, the Group entered into a senior unsecured credit facilities agreement with a syndicate of banks (the "2020 Credit Facilities") for a HK\$14,850,000,000 revolving credit facility with a term of five years. On 8 April 2024, the lenders approved an extension of the maturity date by two years from 29 April 2025 to 29 April 2027. Each loan made under the 2020 Credit Facilities is repayable in full on the last day of an agreed upon interest period in respect of the loan, generally ranging from one to six months, or rolling over subject to compliance with certain covenants and satisfaction of conditions precedent. The Group is also subject to mandatory prepayment requirements in respect of various amounts as specified in the 2020 Credit Facilities.

As at 31 December 2024 and 2023, the outstanding balance under the 2020 Credit Facilities are denominated in HK\$. Borrowings under the 2020 Credit Facilities can be denominated in US\$ which bear interest at term SOFR plus an applicable credit adjustment spread ranging from 0.06% to 0.20% per annum, or in HK\$ which bear interest at HIBOR, in both cases plus an applicable margin ranging from 1.00% to 2.00% per annum as adjusted in accordance with the leverage ratio in respect of certain subsidiaries of the Company. The indebtedness under the 2020 Credit Facilities is guaranteed by certain subsidiaries of the Company.

As at 31 December 2024, the outstanding principal amount of the 2020 Credit Facilities was HK\$1,229,000,000 (2023: HK\$8,222,000,000).

The 2020 Credit Facilities contain certain covenants customary for such financings including, but not limited to, limitations on, except as permitted (i) incurring additional liens; (ii) incurring additional indebtedness (including guarantees); (iii) the disposal of certain key assets; and (iv) carrying on businesses which are not the permitted business activities of certain subsidiaries. The 2020 Credit Facilities also contain conditions and events of default customary for such financings and the financial covenants including a leverage ratio, total leverage ratio and interest cover ratio, with applicable test dates on 31 March, 30 June, 30 September and 31 December of each year until the 2020 Credit Facilities mature.

- (e) As at 31 December 2024, an unsecured credit facility amounting to Philippine Peso (“PHP”) 2,350,000,000 (equivalent to approximately HK\$314,479,000) (2023: PHP2,350,000,000 (equivalent to approximately HK\$330,370,000)) was available for drawdown, subject to satisfaction of certain conditions precedent. As at 31 December 2024 and 2023, the available drawdown currencies under the credit facility are PHP and US\$ and the maturity date of each individual drawdown is to be the earlier of: (i) the date which is 360 days from the date of drawdown, and (ii) the date which is 360 days after the end of the availability period. The credit facility availability period was extended to 30 June 2025 during the year ended 31 December 2024, with no material changes in the underlying terms and conditions.
- (f) As at 31 December 2024, the Group had a total available and unutilised borrowing capacity of HK\$17,162,551,000 (2023: HK\$8,246,959,000), subject to satisfaction of certain conditions precedent.
- (g) As at 31 December 2024, borrowings in an aggregate principal amount of HK\$7,832,259,000 (2023: HK\$7,880,949,000) were secured by the following assets of the Group:
 - (i) certain property, plant and equipment;
 - (ii) certain right-of-use land and all present and future buildings on and fixtures to such land, and land use rights (or equivalent);
 - (iii) certain bank deposits;
 - (iv) receivables and other assets including certain intragroup loans; and
 - (v) issued shares of certain subsidiaries of the Company.

13. SUBSEQUENT EVENTS

- (a) On 9 January 2025, the Company, as borrower, entered into two shareholder loan facility agreements (collectively referred to as the “Shareholder Loan Facility Agreements”), separately with the Chairman and Chief Executive Officer of the Company and his controlled company (each as lender and collectively referred to as the “Lenders”). Pursuant to the Shareholder Loan Facility Agreements, uncommitted revolving loan facilities, in an amount of US\$2,200,000 (equivalent to approximately HK\$17,080,000) and US\$22,800,000 (equivalent to approximately HK\$177,008,000), were granted by the Chairman and Chief Executive Officer of the Company and his controlled company, respectively, to the Company for a period from 9 January 2025 to 2 July 2026 (the “Maturity Date”), subject to certain conditions precedent. Principal amounts outstanding under the Shareholder Loan Facility Agreements bear interest at 11% per annum, payable every two months, with outstanding principal amounts payable by the Company on the Maturity Date. Notwithstanding the aforesaid, the Lenders may demand immediate repayment of all or part of the principal amounts outstanding together with interest accrued by notice to the Company. As at 28 March 2025, a principal amount of US\$5,000,000 (equivalent to approximately HK\$38,879,000) was outstanding under the Shareholder Loan Facility Agreements.
- (b) On 5 February 2025, the Group obtained confirmation that the majority of lenders of the 2021 Credit Facilities consented and agreed to waive certain financial covenants, from 1 July 2024 to 31 December 2025 (both dates inclusive), subject to certain conditions.
- (c) On 25 February 2025, pursuant to the terms under the 2020 Credit Facilities, an incremental facility of HK\$387,500,000 was established to increase the available commitments under the 2020 Credit Facilities from HK\$14,850,000,000 to HK\$15,237,500,000, such unused incremental borrowing capacity of HK\$387,500,000 as of the date of issuance of these consolidated financial statements will be subject to satisfaction of certain conditions precedent.
- (d) During the period from 1 January 2025 through 28 March 2025, the date of issuance of these consolidated financial statements, Melco Resorts repurchased 7,629,599 ADSs (equivalent to 22,888,797 ordinary shares) from the open market for an aggregate consideration of approximately US\$41,359,000 (equivalent to approximately HK\$321,754,000), of which nil shares repurchased were cancelled. The Group’s ownership interest in Melco Resorts increased as a result.

CHAIRMAN & CEO'S STATEMENT

Dear Shareholders,

In 2024, we pursued strategic expansion and refinement to invest in a brighter future. I am pleased to report that our efforts are beginning to yield results, marking a meaningful market gain and we expect this positive momentum to continue into 2025.

Our core market, Macau, has seen a robust recovery in tourism, with visitor numbers nearing 2019 levels. Recognising the evolving consumer landscape, particularly the growing emphasis placed on experiences among the burgeoning middle class, we invested in our business with a focus on enhancing the customer experience to build a stronger foundation for growth. We implemented initiatives to enhance property engagement and drive increased traffic, and launched new attractions including Studio City Cinema, which features the first Dolby Cinema in Macau and Hong Kong. We also launched a revamped loyalty program offering exclusive benefits and personalised experiences. These strategic endeavours are designed to deliver an unparalleled guest experience in the region.

In the Philippines, City of Dreams Manila has demonstrated resilience despite increasing competition in the market. Our performance remained solid throughout the year 2024, buoyed by increased international visitor arrivals and tourism revenue from inbound tourism expenditures, as well as the government's heightened commitment to tourism development. As we approach the 10th anniversary of City of Dreams Manila in 2025, the property has proven to be a consistent revenue source for us.

As for our operations in Cyprus, although City of Dreams Mediterranean and our satellite casinos continue to face challenges presented by ongoing regional conflicts in 2024, we have seen solid increases in their performance. Significant property upgrades implemented post-opening have enhanced guest satisfaction and boosted the overall financial performance of these assets.

As we approach 2025, we are confident in the growth prospect of our business. In Macau, recent strategic initiatives by the mainland China government, including multi-entry group tour visas between Macau and Hengqin, the expansion of the Individual Visit Scheme, simplified visa applications and the proposed Shenzhen-Macau-Zhuhai bridge connection, are enhancing accessibility to Macau and broadening our customer base.

The long-anticipated water extravaganza, 'House of Dancing Water', will make its grand return in May 2025. We are confident that the once-in-a-lifetime aquatic show will further enhance the existing artistic landscape of City of Dreams, promoting the development and prosperity of the arts and culture in Macau.

Beyond Macau, we look forward to the opening of the casino at City of Dreams Sri Lanka, which is on track to open in the third quarter of 2025. This transformative project represents a capital-light investment with an attractive return profile, allowing us to extend the City of Dreams brand and broaden our customer base.

In line with our asset-light strategy, we are evaluating strategic alternatives for City of Dreams Manila to optimise our investments and reallocate resources effectively. Going forward, we will continue to explore similar asset-light models to strategically expand our global footprint. We are also actively assessing feasibility in markets where governments have shown interest in opening up their gaming industries, positioning us to seize new opportunities as they arise.

Finally, I extend my heartfelt gratitude to the Board, shareholders, business partners, customers and all our colleagues for their unwavering support. I am confident in the Group's resilience and look forward to our continued success in achieving our visionary goals in the coming fiscal year.

With best wishes,

Ho, Lawrence Yau Lung

Chairman and Chief Executive Officer

MANAGEMENT DISCUSSION & ANALYSIS

SIGNIFICANT EVENTS AND DEVELOPMENTS

The Group's continued positive momentum in 2024 reflects its strategic focus on expansion and refinement. These efforts have been carefully tailored to ensure the highest quality experiences available in the region.

In Macau, strategic investments have been made to enhance accessibility and guest experience at its properties. Studio City has elevated its offerings by upgrading facilities and adding new attractions, including Studio City Cinema, further strengthening its competitive position.

Beyond its core operations in Macau, the Group has demonstrated resilience and continued growth in other key markets. In the Philippines, City of Dreams Manila has maintained its solid performance in the face of increasing competition. In Cyprus, City of Dreams Mediterranean has navigated regional challenges, achieving notable performance improvements.

The Group is further expanding its global footprint with the development of City of Dreams Sri Lanka, the country's first integrated resort. The fit-out of the casino is progressing well and is on track to launch in the third quarter of 2025.

BUSINESS REVIEW

Integrated Gaming and Entertainment Resorts

Melco International operates its gaming business through its subsidiary, Melco Resorts & Entertainment Limited ("Melco Resorts"), a developer, owner and operator of integrated resort facilities in Asia and Europe. As at 31 December 2024, Melco International, through its subsidiary, held approximately 53.85% of the total number of issued shares of Melco Resorts.

Melco Resorts currently owns and operates Altira Macau, an integrated resort located in Taipa, Macau; City of Dreams, an integrated resort located in Cotai, Macau; and Mocha Clubs, the largest non-casino based operations of electronic gaming machines in Macau. Furthermore, it has a majority ownership of and operates Studio City, a cinematically themed integrated resort located in Cotai, Macau.

Beyond Macau, a Philippine subsidiary of Melco Resorts currently operates and manages City of Dreams Manila, an integrated resort located at the Entertainment City complex in Manila. In Europe, Melco Resorts currently holds a 75% equity interest in certain Cyprus subsidiaries which operate City of Dreams Mediterranean in Limassol in Cyprus and three satellite casinos in other cities in Cyprus.

The Group's net revenues totalled Hong Kong dollar ("HK\$") 36.17 billion for the year ended 31 December 2024, an increase of 22.5% compared with HK\$29.53 billion recorded in the corresponding period of 2023. The increase was primarily attributable to the continued recovery in inbound tourism to Macau in 2024 and the ramp up of operations following the opening of Studio City Phase 2 starting in April 2023 and City of Dreams Mediterranean in mid-2023 which led to improved performance in its casino and hospitality operations for the year ended 31 December 2024. Loss attributable to owners of the Company was HK\$0.78 billion in 2024, compared with HK\$1.74 billion in 2023.

City of Dreams

City of Dreams in Macau is Melco Resorts' flagship integrated resort, a premium-focused property targeting high-end customers and rolling chip patrons from regional markets across Asia. In 2024, the property operated an average of approximately 430 gaming tables and 613 gaming machines.

As part of its commitment to enhancing Macau's diverse tourism landscape, City of Dreams is strategically focused on attracting visitors through unique experiences and artistic attractions. To improve accessibility, the entrance near the Cotai East station of the Macau Light Rapid Transit, an area with high foot traffic, has been upgraded. This upgrade includes the completion of a new light tunnel, which is further enhanced by live performances to create an inviting atmosphere.

To uphold its status as Macau's premier premium mass market leisure destination, City of Dreams is diversifying and expanding its portfolio. In September 2024, it partnered with Artelli to launch 'Crowning Journey of Jean-Michel Basquiat', the first-ever Basquiat exhibition in Macau, and in December 2024, hosted the immersive art experience 'Eternal Lotus 25' in celebration of the 25th anniversary of the establishment of the Macau Special Administrative Region. Supported by the Macao Government Tourism Office and the Cultural Affairs Bureau of Macau, these events introduce innovative cultural entertainment experiences to engage both residents and visitors.

The once-in-a-lifetime aquatic show 'House of Dancing Water' will officially return in May 2025, ready to once again ignite the audience's imagination and deliver an unparalleled new global standard in aquatic entertainment.

Studio City

The cinematically themed integrated resort, Studio City, is designed to be the most diverse entertainment destination in Macau. In 2024, the property operated an average of approximately 251 gaming tables and 709 gaming machines.

In 2024, Studio City continued to enhance the guest experience and maintain its competitive edge by upgrading facilities and adding new attractions. New large-scale interactive LED screens were installed, activating various areas across the property. Additionally, the new Studio City Cinema opened, featuring the first Dolby Cinema in Macau and Hong Kong.

Throughout the year, Studio City hosted a variety of events and activities to attract diverse audiences and enhance Macau’s appeal as a premier entertainment destination. Highlights include the second season of the Melco Residency Concert Series featuring A-list artists Aaron Kwok, Joey Yung and Leon Lai, Macau’s first water music festival, WAVEFest, held at Studio City Water Park with performances by Asian pop stars, and the first-ever 1,000-drone performance in Macau, the ‘Moonlit Drone Fiesta’.

To further diversify the tourism market and support the Macau government’s efforts to elevate the city’s status as a vibrant ‘City of Sports’, Studio City hosted high-calibre sporting events such as the ‘2024-25 East Asia Super League Macau Classic’ and the ‘2024 Macau Lin Dan Cup Badminton Open’ which were well received. In addition, the Group opened a new skate park in March 2025, providing a well-equipped venue for sports enthusiasts.

Altira Macau

Altira Macau is an integrated resort designed to provide a casino and hotel experience that caters to the premium mass and mass segments. Located in Taipa, it offers an oasis of sophistication with spectacular panoramic views of the Macau peninsula. By delivering impeccable service customised for each guest, both Altira Macau and Altira Spa achieved a Five-Star ranking from Forbes Travel Guide (“FTG”) for the 16th consecutive year in 2025. In 2024, Altira Macau operated an average of approximately 39 gaming tables and 134 gaming machines operated under the brand Mocha at Altira Macau.

Mocha Clubs and Other

Mocha Clubs comprise the largest non-casino based operations of electronic gaming machines in Macau. As a pioneer in Macau’s electronic gaming industry, Mocha Clubs has invested in a series of innovative and top-quality electronic gaming machines from around the world to offer a contemporary entertainment mix to a broader range of visitors. In 2024, Mocha Clubs operated an average of approximately 882 gaming machines (excluding approximately 134 gaming machines at Altira Macau).

In addition to Mocha Clubs, the Group also operates Grand Dragon Casino, which focuses on mass market table games, under a right-to-use agreement. In 2024, Grand Dragon Casino operated an average of approximately 16 gaming tables.

City of Dreams Manila

Beyond Macau, City of Dreams Manila, which is strategically located at the gateway of Entertainment City, provides an unparalleled entertainment and hospitality experience for the Southeast Asian market and continues to set the benchmark for the Group’s robust capacity to execute its international vision. This dynamic property boasts the ultimate in entertainment, hotel, retail, dining and lifestyle experiences and features extensive gaming space, including VIP and mass market gaming facilities. In 2024, the property operated an average of approximately 267 gaming tables and 2,278 gaming machines.

City of Dreams Mediterranean and Other

City of Dreams Mediterranean, Europe's first and largest integrated resort, is a pioneering integrated resort that aims to establish Cyprus as a premier year-round tourism and business destination.

Marking a new chapter in Cyprus' sports landscape, the grand opening of the Marcos Baghdatis Tennis Academy took place in September 2024, featuring an electrifying showdown with tennis legend Andre Agassi. The academy offers a comprehensive range of programs designed to meet the needs of players of all ages and skill levels, ensuring that every participant receives the highest quality coaching and support. With the backing of a world-class athlete like Marcos Baghdatis, the academy is dedicated to nurturing the development of future tennis stars and promoting tennis within the local community.

In addition to City of Dreams Mediterranean, the Group continues to operate three satellite casinos in Cyprus located in Nicosia, Ayia Napa and Paphos. In 2024, City of Dreams Mediterranean had an average of approximately 100 gaming tables and 733 gaming machines and the satellite casinos had an average of approximately 4 gaming tables and 161 gaming machines.

OUTLOOK

The Group is well-positioned for an exciting 2025 as it continues to capitalise on the high-quality differentiated products and services that it has established within its core markets. In its key market of Macau, the tourism sector has demonstrated a remarkable resurgence, with total visitor arrivals reaching 34.93 million in 2024, reflecting a notable year-on-year growth of 23.8%. This positive momentum is anticipated to continue in 2025, driven by recent visa relaxations introduced by the mainland China government, including the 'One Week, One Trip' policy for residents of Zhuhai and the expansion of multi-entry group tour visas between Macau and Hengqin, along with improved accessibility to Macau. These strategic initiatives, combined with the dynamic expansion of Macau's diverse hospitality and entertainment offerings, are expected to significantly enhance the city's appeal as a premier tourism and entertainment hub.

To capitalise on this growth, the Group will continue to proactively invest in enriching its cultural, leisure, and tourism portfolio in Macau. The highly anticipated return of the world-renowned 'House of Dancing Water' show is expected to further strengthen City of Dreams' portfolio and set a new standard of excellence and innovation in leisure and entertainment, encouraging longer stays and repeat visits. With a focus on attracting and retaining high-quality, high-value customers, the area outside the main casino entrance of City of Dreams, as well as the active spaces around this entrance, will be renovated to enhance visual appeal and drive incremental traffic. In addition, the full deployment of smart baccarat tables across the Group's properties in Macau by the end of March 2025 is expected to enable the Group to further refine its marketing strategies and increase efficiencies in player reinvestment.

Continuing its global expansion, the casino at City of Dreams Sri Lanka is slated to open in the third quarter of 2025. The project is set to redefine the luxury hospitality, entertainment, and leisure landscape in the region, complementing the Group's existing portfolio of properties. The Group will continue to take a strategic, asset-light approach to global expansion, actively exploring new opportunities in emerging gaming markets.

Looking ahead, underpinned by its commitment to innovation and exceptional hospitality experiences, the Group maintains a positive outlook on its long-term business prospects across its diversified portfolio. It is dedicated to strengthening its market presence while effectively navigating potential challenges.

ACHIEVEMENTS AND AWARDS

Melco International has consistently upheld the highest principles of corporate governance and sustainability, establishing itself as a leader in the global leisure and entertainment industry. Over the years, the Group has remained steadfast in its pursuit of excellence to enhance transparency, accountability and long-term sustainability. These efforts have earned the Group numerous accolades in recognition of its outstanding performance and commitment to responsible business practices.

Corporate Governance

Melco International has received widespread recognition from the business and investment communities for its exemplary leadership and corporate governance. In 2024, the Company received the Best Investor Relations Company award for the 13th year at the Asian Excellence Awards hosted by Corporate Governance Asia magazine, while its Chairman and Chief Executive Officer, Mr. Ho, Lawrence Yau Lung, was named Asia's Best CEO for the 13th year. These accolades underscore the Group's unwavering commitment to excellence in corporate governance, which is a cornerstone of its sustainable long-term growth.

Business Operations

During the year, the Group's commitment to operational excellence was acknowledged through a number of prestigious awards, solidifying its reputation in the global hospitality sector and reflecting the Group's relentless pursuit of excellence in service delivery. This dedication showcases its commitment to offering world-class experiences to its discerning guests.

The Group was awarded a total of 107 Stars by the 2025 FTG, reaffirming its position as a leader among integrated resorts in both Macau and Asia. The Group received a record-breaking 19 FTG Five-Star awards across its portfolio of properties. Additionally, the Group's culinary excellence was once again recognised by the MICHELIN Guide Hong Kong & Macau 2025, with an impressive total of eight MICHELIN Stars awarded across five of its signature restaurants at City of Dreams, Studio City and Altira Macau. This achievement further cements the Group's position as the leader in MICHELIN-starred dining in Macau. Furthermore, the Group has been honoured with a collective total of six Diamonds from the Black Pearl Restaurant Guide 2025.

City of Dreams' acclaimed Cantonese fine dining restaurant, Jade Dragon, received FTG Five-Star ratings for 12 consecutive years in 2025. It proudly retained its Three MICHELIN Star status for the seventh consecutive year in 2025 and the coveted Three Diamonds by the Black Pearl Restaurant Guide 2025 for the sixth consecutive year, maintaining its status as Macau's only Three-Star and Three-Diamond Chinese restaurant. Its remarkable achievements are further highlighted by its selection as a Diamond restaurant in the Trip.Best Gourmet Awards 2024, and its recognition by Tatler Best as one of Asia's top 100 finest restaurants, as well as being named one of the top 20 restaurants in Macau in the Tatler Dining Awards 2024. These accolades underscore its place among the region's finest dining establishments.

Redefining fine dining with a contemporary vision through gastronomy that pays homage to the great traditions and savoir-faire of French cuisine, Alain Ducasse at Morpheus continued to impress with FTG Five-Star recognition for the sixth consecutive year and Two MICHELIN Stars, both for the seventh consecutive year in 2025. It received One Diamond in the Black Pearl Restaurant Guide 2025 for the second year running and was awarded a Diamond accolade at the Trip.Best Gourmet Awards 2024. Furthermore, it was selected as one of the top 20 restaurants in Macau in the Tatler Dining Awards 2024.

Studio City's signature Chinese restaurant Pearl Dragon received its seventh FTG Five-Star recognition in 2025 and maintained One MICHELIN Star for the ninth consecutive year in the MICEHLIN Guide Hong Kong & Macau 2025. Furthermore, it garnered the Platinum award at the Trip.Best Gourmet Awards 2024 and was selected as one of the top 20 restaurants in Macau in the Tatler Dining Awards 2024.

The Group's commitment to luxury and service excellence was further underscored by various international honours, reinforcing its position as a global leader in luxury hospitality. W Macau – Studio City was named the World's Most Beautiful Hotel by the Prix Versailles – World Architecture and Design Award at UNESCO. This prestigious award, given to only a few properties worldwide, highlights the Group's ability to seamlessly blend visual appeal with luxurious comfort, creating spaces that offer both sensory delight and exceptional guest experiences.

City of Dreams and City of Dreams Manila were named among the Top 10 Best Integrated Resorts at T+L Luxury Awards Asia Pacific 2024, while Altira Macau and Altira Spa were selected as top 10 winners in the ‘Hotel Pools’ and ‘Hotel Spas’ categories, respectively. City of Dreams Manila also ranked in the top 10% worldwide at Tripadvisor’s Travelers’ Choice Award for outstanding customer service. Additionally, City of Dreams Mediterranean won two awards at the World Luxury Hotel Awards 2024, including Luxury Casino Hotel – Europe and Luxury Lifestyle Hotel – Cyprus.

These honours highlight the Group’s growing global presence and its ability to deliver exceptional luxury experiences in diverse markets.

People

As part of its ongoing commitment to excellence, the Group has implemented initiatives focused on developing talents and adopting best practices to ensure the safety and well-being of both its colleagues and the community.

The Group’s ‘Whole Person Development’ philosophy transcends traditional classroom training, fostering comprehensive systems that support holistic career paths for its colleagues, seamlessly integrating them into their professional advancement journeys. In 2024, the Group received the prestigious BEST Award from the Association for Talent Development, which recognises organizations that demonstrate enterprise-wide success through talent development.

In response to the Macau government’s call for industry diversification, the Group has launched the ‘Culinary Foundation Acceleration Program’ in collaboration with the Macau Labour Affairs Bureau and the Macao University of Tourism Studies (formerly the Macao Institute for Tourism Studies) since 2021. The initiative aims to discover and nurture local culinary talent while reinforcing Macau’s status as a ‘Creative City of Gastronomy’. As Macau’s first program of its kind in the culinary sector, it consistently invests in learning resources and offers participants with comprehensive culinary training. Since its inception, 42 local talents have successfully graduated, with approximately 88% of participants completing the program and over 55% being promoted in their new roles.

As part of its commitment to providing best-in-class safety for guests, colleagues and the community, the Group continues to implement stringent occupational safety and health (“OSH”) protocols across its integrated resorts. Six of the Group’s restaurants at City of Dreams, Studio City and Altira Macau have been recognised for their excellence in safety within the catering industry under the ‘Catering Industry Occupational Safety and Health Program’ launched by the Macau Labour Affairs Bureau. These honours highlight the Group’s dedication to ensuring the safety of its colleagues and guests through a comprehensive approach that adheres to industry-leading OSH standards, including robust training, constant monitoring, and thorough audits.

Corporate Social Responsibility

The Group exemplifies a strong commitment to corporate social responsibility (“CSR”) through its unique programs, with a vision to make a difference in the lives of individuals and the community.

In 2024, the Group’s steadfast dedication to societal contribution through its signature initiative, ‘Simple Acts of Kindness’, earned recognition at the IAG Academy IR Awards for Best Overall CSR Program and Best CSR Initiative. These accolades acknowledge its exceptional contributions across all areas of CSR and its proactive efforts to give back to the communities it serves. Additionally, the Group received the award for Best Responsible Gaming Program at the Asia Gaming Awards, reflecting its unwavering commitment to fostering a culture of responsible gaming across all operational jurisdictions.

As the first-ever National Games co-hosted by Guangdong, Hong Kong and Macau in the Greater Bay Area approaches in 2025, the Group has pioneered sports-related events to showcase Macau’s unique capabilities in hosting world-class competitions and to enhance its status as a vibrant ‘City of Sports’. By supporting high-profile international sporting events including the ‘2024 Macau Lin Dan Cup Badminton Open’, the ‘2024 UIM Macao Grand Prix MotoSurf World Championship Finale’ and the ‘2024-25 East Asia Super League Macau Classic’, the Group fosters community engagement and facilitates meaningful interactions between renowned athletes and local players and youth, providing them with the opportunity to be inspired by some of the best in the sports industry.

In its relentless pursuit of fostering a dynamic local economy and a vibrant community, the Group prioritises collaboration with local suppliers to support the Macau government’s call for the ‘Large Business Leading Small Business’ model. Leveraging its corporate strengths, the Group supports the growth of local small and medium enterprises (“SMEs”) by providing essential platforms for them to showcase their products and gain insights into market demands. Initiatives such as its signature Heart-of-House SME roadshows and various business matching sessions and exchange events create exclusive opportunities for local SMEs to connect directly with the Group’s Supply Chain, Culinary, Food and Beverage representatives.

Environmental Sustainability

The Group's 'Above & Beyond' commitment positions sustainability as a pivotal catalyst for its growth and development in a sustainable, positive and rewarding way to guide the Group's sustainability goals by 2030.

In recognition of its exemplary sustainability initiatives, the Group has been honoured with a Merit in both the Best in ESG Award and the Theme Award categories at the BDO ESG Awards 2024, as well as the Sustainable Asia Award from Corporate Governance Asia magazine.

Melco Resorts has been included and named 'Industry Mover' within the Casinos & Gaming industry in the S&P Global Sustainability Yearbook 2025, widely regarded as the benchmarking resource for corporate sustainability performance.

Furthermore, by incorporating the very highest sustainability standards, Studio City Phase 2 has achieved the Building Research Establishment Environmental Assessment Method ("BREEAM") 'Excellent' rating for New Construction in 2025, following its earlier 'Excellent' rating for the design stage. It is also the first BREEAM certified project in China under the category International 2016 New Construction: Bespoke scheme with an 'Excellent' rating.

In Cyprus, City of Dreams Mediterranean, which has achieved a BREEAM 'Excellent' rating for its sustainability strategy at the design stage, features innovative structures designed with resource efficiency and climate resilience in mind. Single-use plastic bottles has been eliminated and replaced with glass bottles in guest rooms and restaurants. Encouragingly, the property was recognised as the Luxury Sustainable Resort – Cyprus at the World Luxury Hotel Awards 2024, setting a high benchmark for the integration of sustainability and luxury.

FINANCIAL REVIEW RESULTS

<i>HK\$' million</i>	For the year ended 31 December		
	2024	2023	YoY%
Net revenues	36,173.0	29,531.6	22.5%
Adjusted EBITDA	9,030.7	7,505.1	20.3%
Loss attributable to owners of the Company	(784.6)	(1,743.9)	55.0%
Basic loss per share attributable to owners of the Company (HK\$)	(0.52)	(1.16)	55.0%

FINANCIAL POSITION

<i>HK\$' million</i>	As at 31 December		
	2024	2023	YoY%
Total assets	84,749.5	89,411.4	-5.2%
Total liabilities	76,543.0	79,038.2	-3.2%
Equity attributable to owners of the Company	45.9	665.0	-93.1%
Net asset value per share attributable to owners of the Company (HK\$)	0.03	0.4	-93.1%
Gearing ratio (%)	71.6%	71.1%	N/A

Net Revenues

Net revenues of the Group increased by 22.5% from HK\$29.53 billion for the year ended 31 December 2023 to HK\$36.17 billion for the year ended 31 December 2024. The increase in net revenues was primarily attributable to the continued recovery in inbound tourism to Macau in 2024 and the ramp up of operations following the opening of Studio City Phase 2 starting in April 2023 and City of Dreams Mediterranean in mid-2023 which led to improved performance in our casino and hospitality operations for the year ended 31 December 2024.

<i>HK\$' million</i>	For the year ended 31 December		
	2024	2023	YoY%
Casino revenues	29,432.3	24,090.4	22.2%
Entertainment and resort facilities:			
Rooms	3,296.6	2,647.6	24.5%
Food and beverage	2,230.7	1,635.0	36.4%
Entertainment, retail and other	1,213.3	1,158.7	4.7%
	36,173.0	29,531.6	22.5%

Adjusted EBITDA ⁽¹⁾

The Group generated Adjusted EBITDA of HK\$9.03 billion for the year ended 31 December 2024, compared to HK\$7.51 billion for the year ended 31 December 2023. The change in Adjusted EBITDA was mainly attributable to improved performance in our casino and hospitality operations, led by the continued recovery in inbound tourism to Macau in 2024 and the ramp up of operations following the opening of Studio City Phase 2 starting in April 2023 and City of Dreams Mediterranean in mid-2023, partially offset by higher operating costs for the increase in business activities.

Loss Attributable to Owners of the Company

Loss attributable to owners of the Company was HK\$0.78 billion for the year ended 31 December 2024, compared to HK\$1.74 billion for the year ended 31 December 2023. The change was mainly attributable to the improved performance in our casino and hospitality operations, led by the continued recovery in inbound tourism to Macau in 2024 and the ramp up of operations following the opening of Studio City Phase 2 starting in April 2023 and City of Dreams Mediterranean in mid-2023, partially offset by higher operating costs for the increase in business activities.

During the year ended 31 December 2024, due to the longer than expected ramp up of operations following the opening of Studio City Phase 2 starting in April 2023, the Group recognised an impairment of HK\$931.3 million (2023: nil) for property, plant and equipment, intangible assets and right-of-use assets of Studio City. In addition, the Group recognised net impairments of HK\$18.4 million for certain property, plant and equipment and intangible assets during the year ended 31 December 2024 since the performance of Altira Macau had not improved.

During the year ended 31 December 2023, as a result of a change in forecasted performance of Altira Macau, given the market conditions and lingering disruptions to the business caused by COVID-19 and the Group's earlier cessation of arrangements with gaming promoters in Macau, net impairments of HK\$1.11 billion were recognised for certain property, plant and equipment, intangible assets and right-of-use assets in relation to Altira Macau.

⁽¹⁾ Adjusted EBITDA, which is a non-Hong Kong Financial Reporting Standards financial measure, is the profit/loss for the year before interest, income tax, depreciation and amortisation, share-based compensation expenses, pre-opening costs, development costs, property charges and other, payments to SM Investments Corporation, Belle Corporation ("Belle") and PremiumLeisure and Amusement, Inc. under the cooperative arrangement (the "Philippine Parties"), integrated resort and casino rent*, corporate expenses, share of losses of a joint venture, share of losses of associates and other non-operating income and expenses. Adjusted EBITDA is used by management as the measure of the Group's operating performance and to compare our operating performance with that of our competitors. However, Adjusted EBITDA presented in this announcement may not be comparable to other similarly titled measures of other companies operating in the gaming or other business sectors.

* Integrated resort and casino rent represents variable lease costs to Belle for City of Dreams Manila.

Basic Loss Per Share Attributable to Owners of the Company

Basic loss per share attributable to owners of the Company was HK\$0.52 for the year ended 31 December 2024, compared to HK\$1.16 for the year ended 31 December 2023.

Financial and Operational Performance

Melco Resorts, a majority-owned subsidiary of the Group, contributed the vast majority of the financial results of the Group during the years ended 31 December 2024 and 2023.

The performance of Melco Resorts during the years ended 31 December 2024 and 2023 is described below.

According to the 2024 annual report on Form-20F of Melco Resorts prepared in accordance with the U.S. generally accepted accounting principles (“U.S. GAAP”), it recorded total operating revenues of United States dollar (“US\$”) 4.64 billion for the year ended 31 December 2024 versus US\$3.78 billion in the prior year. The increase in total operating revenues was primarily attributable to the improved performance in all gaming segments and non-gaming operations, led by the continued recovery in inbound tourism to Macau in 2024 and the ramp up of operations following the opening of Studio City Phase 2 starting in April 2023 and City of Dreams Mediterranean in mid-2023.

Operating income for 2024 was US\$484.6 million, compared with US\$65.0 million for 2023.

Melco Resorts generated Adjusted Property EBITDA⁽²⁾ of US\$1.22 billion for the year ended 31 December 2024, compared with US\$1.04 billion in 2023.

Net income attributable to the financial performance of Melco Resorts for 2024 was US\$43.5 million, compared with a net loss attributable to the financial performance of Melco Resorts of US\$326.9 million for 2023.

⁽²⁾ Adjusted Property EBITDA, which is a non-GAAP financial measure, is net income/loss before interest, taxes, depreciation and amortisation, pre-opening costs, development costs, property charges and other, share-based compensation, payments to the Philippine Parties, integrated resort and casino rent*, corporate and other expenses and other non-operating income and expenses. Adjusted Property EBITDA is used by management as the measure of Melco Resorts’ operating performance and to compare our operating performance with that of our competitors. However, Adjusted Property EBITDA presented in this announcement may not be comparable to other similarly titled measures of other companies operating in the gaming or other business sectors.

* Integrated resort and casino rent represents land rent and variable lease costs to Belle and casino rent to John Keells Group.

City of Dreams

For the year ended 31 December 2024, total operating revenues at City of Dreams were US\$2.28 billion, compared with US\$1.93 billion in 2023. City of Dreams generated Adjusted Property EBITDA of US\$621.6 million for the year ended 31 December 2024, compared with US\$576.3 million in 2023.

Gaming Performance

<i>US\$'million</i>	For the year ended 31 December		YoY%
	2024	2023	
VIP Gaming			
Rolling chip volume	20,059.4	19,424.6	3.3%
Win rate	2.74%	2.61%	N/A
Mass Market			
Mass market table games drop	5,869.4	5,018.5	17.0%
Hold percentage	32.1%	30.9%	N/A
Gaming Machine			
Handle	3,771.1	3,192.2	18.1%
Win rate	3.1%	3.3%	N/A

Non-Gaming Performance

Total non-gaming revenue at City of Dreams in 2024 was US\$325.2 million, compared with US\$280.9 million in 2023.

Altira Macau

For the year ended 31 December 2024, total operating revenues at Altira Macau were US\$125.1 million, compared with US\$110.8 million in 2023. Altira Macau generated negative Adjusted Property EBITDA of US\$1.9 million in 2024, compared with US\$1.3 million in 2023.

Gaming Performance

<i>US\$'million</i>	For the year ended		
	31 December		YoY%
	2024	2023	
Mass Market			
Mass market table games drop	535.8	488.2	9.7%
Hold percentage	22.4%	22.7%	N/A
Gaming Machine			
Handle	496.1	330.5	50.1%
Win rate	2.5%	3.5%	N/A

Non-Gaming Performance

Total non-gaming revenue at Altira Macau in 2024 was US\$20.4 million, compared with US\$19.3 million in 2023.

Mocha and Other

Total operating revenues from Mocha and Other were US\$122.6 million in 2024, compared with US\$117.7 million in 2023. Mocha and Other generated Adjusted Property EBITDA of US\$27.0 million in 2024, compared with US\$27.3 million in 2023.

Gaming Performance

<i>US\$'million</i>	For the year ended		YoY%
	31 December		
	2024	2023	
Mass Market			
Mass market table games drop	231.6	176.1	31.5%
Hold percentage	16.8%	17.0%	N/A
Gaming Machine			
Handle	2,066.0	2,030.6	1.7%
Win rate	4.3%	4.6%	N/A

Studio City

Studio City has strategically repositioned itself to focus on the premium mass and mass segments, and VIP rolling chip operations at Studio City were transferred to City of Dreams in late October 2024. For the year ended 31 December 2024, total operating revenues at Studio City were US\$1.39 billion, compared with US\$958.4 million in 2023. Studio City generated Adjusted Property EBITDA of US\$341.2 million in 2024, compared with US\$206.8 million in 2023.

Gaming Performance

<i>US\$'million</i>	For the year ended		
	31 December		YoY%
	2024	2023	
VIP Gaming			
Rolling chip volume	1,998.6	2,787.5	-28.3%
Win rate	3.85%	1.65%	N/A
Mass Market			
Mass market table games drop	3,683.4	2,870.4	28.3%
Hold percentage	30.6%	27.3%	N/A
Gaming Machine			
Handle	3,408.6	2,479.4	37.5%
Win rate	3.3%	3.3%	N/A

Non-Gaming Performance

Total non-gaming revenue at Studio City in 2024 was US\$313.7 million, compared with US\$243.7 million in 2023.

City of Dreams Manila

For the year ended 31 December 2024, total operating revenues at City of Dreams Manila were US\$472.3 million, compared with US\$495.1 million in 2023. City of Dreams Manila generated Adjusted Property EBITDA of US\$181.1 million in 2024, compared with US\$205.5 million in 2023.

Gaming Performance

<i>US\$'million</i>	For the year ended		
	31 December		YoY%
	2024	2023	
VIP Gaming			
Rolling chip volume	2,485.8	1,967.0	26.4%
Win rate	3.57%	4.70%	N/A
Mass Market			
Mass market table games drop	695.8	784.0	-11.2%
Hold percentage	32.8%	30.3%	N/A
Gaming Machine			
Handle	4,343.4	4,099.0	6.0%
Win rate	5.0%	5.1%	N/A

Non-Gaming Performance

Total non-gaming revenue at City of Dreams Manila in 2024 was US\$115.0 million, compared with US\$116.6 million in 2023.

City of Dreams Mediterranean and Other

Melco Resorts operates three satellite casinos in Cyprus in conjunction with City of Dreams Mediterranean.

For the year ended 31 December 2024, total operating revenues at City of Dreams Mediterranean and Other were US\$234.6 million, compared with US\$159.4 million in 2023. City of Dreams Mediterranean and Other generated Adjusted Property EBITDA of US\$50.5 million in 2024, compared with US\$27.5 million in 2023.

Gaming Performance

<i>US\$'million</i>	For the year ended		
	31 December		YoY%
	2024	2023	
VIP Gaming			
Rolling chip volume	32.0	10.9	192.3%
Win rate	0.24%	-6.17%	N/A
Mass Market			
Mass market table games drop	487.4	274.1	77.8%
Hold percentage	22.9%	21.5%	N/A
Gaming Machine			
Handle	2,152.6	1,736.0	24.0%
Win rate	5.2%	5.1%	N/A

Non-Gaming Performance

Total non-gaming revenue at City of Dreams Mediterranean and Other in 2024 was US\$75.3 million, compared with US\$31.8 million in 2023.

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

Capital Resources

The Group finances its business operations and investments with internal resources, cash generated from operating activities, and bank and other borrowings.

The Group continues to manage its financial position carefully and adopts conservative policies in cash and financial management. As at 31 December 2024, the Group's cash and bank balances amounted to HK\$9,029.2 million (2023: HK\$10,765.5 million) and restricted cash (mainly being cash collateral for concession-related guarantees to the Macau government and security under credit facilities) amounted to HK\$1,043.4 million (2023: HK\$1,054.3 million).

As at 31 December 2024, the Group had a total available and unutilised borrowing capacity of HK\$17.16 billion (2023: HK\$8.25 billion), subject to satisfaction of certain conditions precedent.

Major changes in our indebtedness during the year ended and subsequent to 31 December 2024 are summarised below.

During the year ended 31 December 2024, the Group repaid HK\$6.99 billion in aggregate on a net basis along with accrued interest under the revolving credit facility under a HK\$14.85 billion unsecured senior credit facilities agreement (the "2020 Credit Facilities").

On 8 April 2024, the maturity date of the 2020 Credit Facilities was extended by two years to 29 April 2027.

On 17 April 2024, the Group issued US\$750.0 million (equivalent to approximately HK\$5.87 billion) in aggregate principal amount of 7.625% senior notes due 2032 (the "2032 Senior Notes").

On 24 April 2024, the Group settled the tender offer of the 6.000% senior notes due 2025 in an aggregate principal amount of US\$500.0 million (the "2025 Senior Notes") for the aggregate principal amount of US\$100.0 million (equivalent to approximately HK\$782.8 million). In addition, the Group had repurchased US\$75.3 million (equivalent to approximately HK\$586.7 million) of the 2025 Senior Notes during the year ended 31 December 2024.

On 6 June 2024, the maturity date and the applicability of the waiver obtained in April 2020 on various undertakings and covenants of a secured credit facility of HK\$2.0 million was extended from 24 June 2024 to 24 June 2026.

On 29 November 2024, the Group entered into a senior secured credit facilities agreement with a syndicate of banks (the “2024 Revolving Facility”) for HK\$1.945 billion with a term of five years and maturity date on 29 November 2029, with an option to increase the commitments in an amount not exceeding US\$100.0 million (equivalent to approximately HK\$778.2 million), subject to satisfaction of conditions precedent. The 2024 Revolving Facility is available up to the date that is one month prior to the maturity date. No drawdown have been made under this facility, as of 31 December 2024.

On 29 November 2024, the Group amended and restated a secured credit facility in aggregate amount of HK\$234.0 million, which consists of a HK\$233.0 million revolving credit facility and a HK\$1.0 million term loan facility to, among other things, align certain terms with the terms of the 2024 Revolving Facility. The other amendments include the extension of the maturity from 15 January 2028 to 29 August 2029 and change of interest rates.

On 9 January 2025, the Company, as borrower, entered into two shareholder loan facility agreements (collectively referred to as the “Shareholder Loan Facility Agreements”), separately with the Chairman and Chief Executive Officer of the Company and his controlled company (each as lender and collectively referred to as the “Lenders”). Pursuant to the Shareholder Loan Facility Agreements, uncommitted revolving loan facilities, in an amount of US\$2.2 million (equivalent to approximately HK\$17.1 million) and US\$22.8 million (equivalent to approximately HK\$177.0 million), were granted by the Chairman and Chief Executive Officer of the Company and his controlled company, respectively, to the Company for a period from 9 January 2025 to 2 July 2026 (the “Maturity Date”), subject to certain conditions precedent. As at 28 March 2025, a principal amount of US\$5.0 million (equivalent to approximately HK\$38.9 million) was outstanding under the Shareholder Loan Facility Agreements.

On 5 February 2025, the Group obtained confirmation that the majority of lenders of a US\$1.0 billion 5-year secured credit facility (the “2021 Credit Facilities”) consented and agreed to waive certain financial covenants from 1 July 2024 to 31 December 2025 (both dates inclusive), subject to certain conditions.

On 25 February 2025, pursuant to the terms under the 2020 Credit Facilities, an incremental facility of HK\$387.5 million was established to increase the available commitments under the 2020 Credit Facilities from HK\$14.85 billion to HK\$15.24 billion, such unused incremental borrowing capacity of HK\$387.5 million as of the date of this announcement will be subject to satisfaction of certain conditions precedent.

The availability period of an unsecured credit facility amounting to Philippine Peso (“PHP”) 2.35 billion (equivalent to approximately HK\$314.5 million) was extended to 30 June 2025 during the year ended 31 December 2024.

Gearing Ratio

The gearing ratio, expressed as a percentage of total interest-bearing borrowings divided by total assets, was 71.6% as at 31 December 2024 (2023: 71.1%).

Pledges of assets

As at 31 December 2024, borrowings in an aggregate principal amount of HK\$7,832.3 million (2023: HK\$7,880.9 million) were secured by the following assets of the Group:

- (i) certain property, plant and equipment;
- (ii) certain right-of-use land and all present and future buildings on and fixtures to such land, and land use rights (or equivalent);
- (iii) certain bank deposits;
- (iv) receivables and other assets including certain intragroup loans; and
- (v) issued shares of certain subsidiaries of the Company.

CONTINGENT LIABILITIES

On 24 July 2024, Avax S.A. & Terna S.A. (the “Claimants”, main contractor for the construction of City of Dreams Mediterranean) filed a notice of arbitration against ICR Cyprus Resort Development Co Limited, a subsidiary of the Company (the “Respondent”) initiating an arbitration under the London Court of International Arbitration Rules, principally seeking additional payment for the construction of City of Dreams Mediterranean (the “Arbitration”). The Respondent intends to vigorously defend against the claims and believes that the claims are without merit. The Respondent has significant counter claims against the Claimants which the Respondent intends to vigorously pursue. The Arbitration is in the preliminary stages and the Group has determined that based on the Arbitration progress to date, it is currently unable to determine the outcome of the Arbitration or reasonably estimate the range of possible loss, if any.

Save as disclosed above, the Group had no significant contingent liabilities as at 31 December 2024.

FINANCIAL RISK

Foreign exchange risk

The Group’s principal operations are primarily conducted and recorded in HK\$, Macau Patacas (“MOP”), US\$, PHP and Euro (“EUR”). The financial statements of foreign operations are translated into HK\$ which is the Group’s functional and presentation currency. The majority of the Group’s revenues are denominated in HK\$, while operating expenses are denominated predominantly in MOP, HK\$, PHP, EUR and Sri Lankan Rupees. In addition, a significant portion of our indebtedness and certain expenses are denominated in US\$.

The HK\$ is pegged to the US\$ within a narrow range and the MOP is, in turn, pegged to the HK\$, and the exchange rates between these currencies has remained relatively stable over the past several years. Accordingly, the Group does not expect fluctuations in the values of these currencies to have a material impact on the operations. The Group holds bank balances, receivables and deposits for its operations which are denominated in foreign currencies, such as PHP, EUR and Renminbi, and consequently, exposure to exchange rate fluctuations may arise and may be affected by, among other things, changes in political and economic conditions.

The Group does not currently engage in hedging transactions with respect to foreign exchange exposures of revenues and expenses in the day-to-day operations during the period under review. Instead, the Group maintains a certain amount of its operating funds in the same currencies in which the Group has obligations, thereby reducing the exposure to currency fluctuations. However, the Group occasionally enters into foreign exchange transactions as part of its financing transactions and capital expenditure programs.

Interest rate risk

The Group is primarily exposed to cash flow interest rate risk in relation to borrowings which carried interest at floating rates. The Group attempts to manage interest rate risk by managing the mix of long-term fixed-rate borrowings and variable-rate borrowings and mitigate the effects of fluctuations in cash flows.

Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group trades only with recognised and creditworthy parties. The Group issues credit in the form of markers to approved casino customers following review of creditworthiness. Credit is/can be given to gaming promoters in the Philippines and Cyprus. These receivables can be offset against commissions payable and front money deposits held by the Group to the respective customers and gaming promoters for which the Group intends to set-off when required. In this regard, the management of the Group considers that the Group's credit risk is adequately monitored. As at 31 December 2024 and 2023, the credit risks associated with certain casino receivables are mitigated because they are secured by properties with equal or greater value to the carrying amount of the related casino receivable.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

Material capital expenditure will be incurred when the Company begins to pursue different projects in the coming years. The Company expects the respective project companies to secure required funding themselves by using different available financing options. The Company will also provide the required equity capital to new projects in the future should it be deemed appropriate.

HUMAN RESOURCES

Headcount and Employees' Information

The total number of the Group's employees was 21,795 as of 31 December 2024 (31 December 2023: 20,220). Among these employees, 228 are located in Hong Kong and the remaining 21,567 are mainly located in Macau, the Philippines, Cyprus, mainland China, Sri Lanka and Singapore. The related staff costs for the year ended 31 December 2024, including directors' emoluments and share-based compensation expenses amounted to HK\$6,972.0 million (year ended 31 December 2023: HK\$6,171.2 million).

Human Resources

Melco International believes that the key to success lies in its people. The Group strives to create environments of care and trust that make employees proud to be part of them. As an equal opportunity employer, Melco International believes that building a stable workforce and cultivating a harmonious workplace starts with embracing diversity. Equal opportunities are ensured in every area, including compensation, benefits, recruitment, promotion, transfer, training opportunities and development. The Group believes, through growing its business, it will be able to create opportunities and deliver value to its people. Thus, the Group encourages its employees to do their best at work and grow with the Group. Melco International builds employees' loyalty through recognition, involvement and participation. Melco International's people policy, systems and practices are directly aligned with the Group's mission and values which contribute to its success.

Recruitment

Melco International recruits talented people with the necessary professional competencies, desirable personal qualities and commitments to the Group. The Group hires the right people to shape its future. We identify and validate talent through different recruitment exercises and regularly review our recruitment policies and assessment criteria.

Performance and Rewards

The Company seeks and appreciates high performance. Our reward principle is primarily performance based, and we reward our people competitively and based on their job responsibilities, performances and contributions to the Group's development as well as their professional and managerial competencies.

Training and Development

The Company provides training for employees to develop the skills required to satisfy business needs, which would improve performance, deliver value and enhance personal growth. The Group adopts a systematic approach in designing our training programmes with a special focus on individual and corporate needs. Training objectives and the desired outcomes are first established and the subsequent results from any training are continually reviewed.

FINAL DIVIDEND

The Board does not recommend the payment of a final dividend for the year ended 31 December 2024 (2023: Nil).

CLOSURE OF REGISTER OF MEMBERS FOR ANNUAL GENERAL MEETING

The annual general meeting of the Company is scheduled to be held on Thursday, 5 June 2025. For determining the entitlement to attend and vote at the annual general meeting, the register of members of the Company will be closed from Monday, 2 June 2025 to Thursday, 5 June 2025 (both days inclusive), during which period no share transfers will be registered. In order to be eligible to attend and vote at the above meeting, all transfer forms accompanied by relevant share certificates must be lodged with the Company's share registrar, Tricor Investor Services Limited at 17th Floor, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:30 p.m. on Friday, 30 May 2025.

CORPORATE GOVERNANCE CODE

The Company has in place its code on corporate governance (the "Company Code"), which sets out the corporate standards and practices used by the Company in directing and managing its business affairs, and is revised from time to time with reference to the principles, code provisions and recommended best practices stipulated in the Corporate Governance Code (the "CG Code") contained in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). The Company Code not only formalises the Company's existing corporate governance principles and practices, it also serves to assimilate practices with benchmarks prescribed by The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange"), ultimately ensuring that the Company runs a highly transparent operation and is accountable to its shareholders.

Apart from the deviation mentioned below, the Company has complied with (i) the Company Code and (ii) the code provisions of the CG Code during the year ended 31 December 2024.

Under Paragraph C.2.1 of Part 2 of the CG Code, the roles of chairman and chief executive officer of a listed company should be separate and performed by different individuals. However, in view of the current composition of the Board, the in-depth knowledge of Mr. Ho, Lawrence Yau Lung of the operations of the Group and of the gaming and entertainment sector, his extensive business network and connections in that sector, and the scope of operations of the Group, the Board believes it is in the best interests of the Company for Mr. Ho, Lawrence Yau Lung to assume the roles of Chairman and Chief Executive Officer until such time as the Board considers that such roles should be assumed by different persons.

The Company set up the following Board committees to ensure maintenance of high corporate governance standards:

- a. Executive Committee;
- b. Audit Committee;
- c. Remuneration Committee;
- d. Nomination and Corporate Governance Committee;
- e. Finance Committee; and
- f. Regulatory Compliance Committee.

The Company Code and the terms of reference of the above committees have been posted on the Company's website at www.melco-group.com under the "Corporate Governance" section.

SECURITIES TRANSACTIONS BY DIRECTORS

The Company has a code for dealing in the Company's securities by the directors of the Company (the "Directors") and relevant employees, who are likely to be in possession of inside information in relation to the securities of the Company (the "Code of Securities Dealings") on terms no less exacting than the required standards set out in the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 to the Listing Rules. Having made specific enquiry of the Directors, all Directors confirmed that they have complied with the required standards set out in the Code of Securities Dealings throughout the year of 2024.

AUDIT COMMITTEE

The Company has an Audit Committee, which was established for the purpose of reviewing and providing supervision over the Group's financial reporting processes and overseeing the Group's risk management and internal control systems.

The Audit Committee, made up of three Independent Non-executive Directors, met four times during the year. At the meetings, the Audit Committee reviewed the accounting principles and practices adopted by the Group, the interim and annual reports of the Group and discussed with the internal auditor, external auditor and management the auditing, risk management, internal control and financial reporting matters.

The Group's annual results for the year ended 31 December 2024 have been reviewed by the Audit Committee and audited by the independent auditor of the Group, Deloitte Touche Tohmatsu.

AUDITOR

Ernst & Young has resigned as auditor of the Company with effect from 28 June 2024. The Board, with the recommendation from the Company's Audit Committee, has resolved to appoint Deloitte Touche Tohmatsu as the new auditor of the Company to fill the casual vacancy following the resignation of Ernst & Young and to hold office until the conclusion of the next annual general meeting of the Company. For details, please refer to the announcement of the Company dated 28 June 2024.

SCOPE OF WORK OF DELOITTE TOUCHE TOHMATSU

The figures in respect of the Group's consolidated statement of financial position, consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 31 December 2024 as set out in the preliminary announcement have been agreed by the Group's auditor, Deloitte Touche Tohmatsu, to the amounts set out in the audited consolidated financial statements of the Group for the year as approved by the Board on 28 March 2025. The work performed by Deloitte Touche Tohmatsu in this respect did not constitute an assurance engagement and consequently no opinion or assurance conclusion has been expressed by Deloitte Touche Tohmatsu on the preliminary announcement.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year ended 31 December 2024, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities, except that the trustee of the Share Purchase Scheme purchased on the Hong Kong Stock Exchange a total of 17,501,000 shares of the Company at a total consideration of approximately HK\$92,688,000 for satisfying the award of shares to selected participants pursuant to the terms of the rules and trust deed of the Share Purchase Scheme.

PUBLICATION OF ANNUAL RESULTS AND ANNUAL REPORT ON THE WEBSITES OF THE COMPANY AND THE HONG KONG STOCK EXCHANGE

This announcement is published on the Company's website (www.melco-group.com) and the Hong Kong Stock Exchange's website (www.hkexnews.hk). The 2024 annual report will be available on the websites of the Company and the Hong Kong Stock Exchange and printed copies of the annual report will be sent to the shareholders of the Company who have elected to receive printed copies in due course in accordance with the Listing Rules.

BOARD OF DIRECTORS

As at the date of this announcement, the Board comprises three Executive Directors, namely Mr. Ho, Lawrence Yau Lung (Chairman and Chief Executive Officer), Mr. Evan Andrew Winkler (President and Managing Director) and Mr. Chung Yuk Man, Clarence; and three Independent Non-executive Directors, namely Mr. John William Crawford, Mr. Tsui Che Yin, Frank and Ms. Karuna Evelyne Shinsho.

By Order of the Board of
Melco International Development Limited
Ho, Lawrence Yau Lung
Chairman and Chief Executive Officer

Hong Kong, 28 March 2025